



---

**PERFORMANCE REPORT OF THE**

**TARANAKI FISH AND GAME COUNCIL**

**FOR THE YEAR ENDED  
31 AUGUST 2019**

---


Presented to the House of Representatives pursuant to Section 26X of the Conservation Act 1987.

Minister of Conservation  
Parliament Buildings  
WELLINGTON

Dear Minister

I have the honour to submit, pursuant to Section 26X of the Conservation Act 1987 and Section 44A of the Public Finance Act 1989, the Performance Report and Financial Statements of the Taranaki Fish and Game Council for the year ended 31 August 2019.

Yours faithfully

A handwritten signature in black ink, appearing to read 'Paul Blewman', written in a cursive style.

Paul Blewman  
CHAIRMAN

TARANAKI FISH AND GAME COUNCIL  
3 December 2019

<b>CONTENTS</b>	<b>PAGE</b>
PURPOSE OF TARANAKI FISH AND GAME COUNCIL .....	1
OPERATION OF TARANAKI FISH AND GAME COUNCIL.....	1
DIRECTORY OF COUNCILLORS AND STAFF .....	2
CHAIRMAN'S REPORT.....	3
STATEMENT OF RESPONSIBILITY .....	5
STATEMENT OF FINANCIAL PERFORMANCE.....	6
STATEMENT OF FINANCIAL POSITION.....	7
STATEMENT OF CASH FLOWS .....	8
STATEMENT OF ACCOUNTING POLICIES .....	9
NOTES TO THE PERFORMANCE REPORT .....	13
STATEMENT OF PERFORMANCE.....	20
APPENDIX ONE - TROUT LIBERATIONS .....	46
APPENDIX TWO - LICENCE SALES.....	47
APPENDIX THREE - COUNCIL MEETINGS .....	48
AUDIT REPORT .....	49

## **PURPOSE OF TARANAKI FISH AND GAME COUNCIL**

The Council is a Public Entity, created by statute (The Conservation Act 1987) to manage, maintain and enhance the sports fish and game bird resources of its region, in the recreational interests of anglers and hunters. Taranaki Fish and Game derives its revenue from the sale of fish and game licences, interest, contracts for services, grants and miscellaneous sales.

## **OPERATION OF TARANAKI FISH AND GAME COUNCIL**

The Council currently consists of 12 Councillors who were elected in November 2018. Councillors are elected three-yearly by fish and game licence holders in the Council's region. The Council meets a minimum of six times each year, at sites around the region that enable licence holders to attend one or more council meetings should they desire.

The Council's office is in Whanganui, with a branch in New Plymouth. Council employs two staff, a Senior Field Officer in New Plymouth and a Secretary in Whanganui, and contracts a Regional Manager / Field Officer to provide management and technical skills.

**DIRECTORY  
COUNCILLORS**

<b>Name</b>	<b>Locality</b>
Paul Blewman – Chairman	Hamilton
Chris Bright	Raetihi
Chris Donald	Waitara
Craig McEwen	Egmont Village
Alan Flynn	New Plymouth
Steve Hugo	Whanganui
Gerard Karalus	Hawera
John Nancarrow	Inglewood
Cory Potroz	Inglewood
David Potroz	Waitara
Romon Sargeson	Waiouru
Daniel Gordon (from November 2019)	Whanganui

**STAFF AND CONTRACTORS**

Glenn Maclean	Regional Manager / Field Officer, Whanganui
Allen Stancliff	Senior Field Officer, New Plymouth
Jilli Steedman	Secretary, Whanganui

**Whanganui Office**

124 Ridgway Street  
 P.O. Box 4152  
 Whanganui  
 Phone and Fax (06) 345-4908  
 e-mail [taranaki@fishandgame.org.nz](mailto:taranaki@fishandgame.org.nz)

**New Plymouth Office**

3/477A Devon Street East  
 P.O. Box 662  
 New Plymouth  
 Phone and Fax (06) 757-9676  
 e-mail [astancliff@fishandgame.org.nz](mailto:astancliff@fishandgame.org.nz)

## **CHAIRMAN'S REPORT**

I am pleased to present the 28<sup>th</sup> Performance Report of Taranaki Fish & Game Council for the year ended 31 August 2019.

As our angler diary results reflect it was a good fishing season for Taranaki anglers with an average catch rate of 0.9 large trout per hour reported across the region. Furthermore, these trout averaged 475mm in length and 1.67kg in weight. The results also highlight the importance of our annual hatchery releases to sustaining productive fisheries particularly in the Stony River and also Lake Mangamahoe, both of which are among our more highly valued fisheries.

In all we released 1,660 yearling trout produced by our Hawera hatchery along with 600 two-year old trout from Ngongotaha and Turangi. Many of these fish were used to sustain several children's fishing day events and ongoing angling opportunities over last summer. This creation of easily accessible trout fisheries which are attractive to children and anglers starting out reflects a priority for Council to attract new anglers to the sport with the wider benefits this also brings. Consistent with this approach Council has also trialled establishing a new pond fishery just outside of Hawera. Council has also worked with other groups and local council to identify possible options to improve the water quality of Lake Rotomanu in New Plymouth. This lake was once a popular trout fishery especially with children and families but also a valued community asset.

As part of seeking to minimise barriers to participation we also updated our angling 'how to' and access information for rivers and lakes across our region. We have moved from publishing brochures to putting this information on our national website. Moving to using this popular platform both minimises production costs but more importantly makes the information readily accessible and also allows us to quickly update this material, so it always remains current and useful. Council also moved to a consistent nation-wide format for our angling regulations so that these are easier for anglers to understand, and which will also allow for transfer in the future to mobile applications like cell phones.

Initial analysis of the game bird hunting results for the 2019 season indicate a reduced harvest of waterfowl and paradise ducks. This reflects that while hunter's success rates were about average compared to past years they spent significantly less time out in the field this season. On the other hand, pheasant hunters experienced a high success rate but again the total hunting effort over the season was much less than previously.

As part of a survey of waterfowl hunters we asked what factors contributed to them hunting less than they hoped to. By far the dominant constraint was lack of time/ work or family commitments. The survey also highlighted that the key to a good hunting experience was lots of birds to hunt and being able to share this experience with family and friends. In terms of the hunting this season the majority of hunters rated it as ok, but another large group rated it as good to very good. This likely reflects that the dry conditions over autumn impacted on hunting opportunities for many but those hunters who did have access to areas where the ducks became concentrated did very well.

A survey of pheasant hunters revealed that for most Taranaki licence holder's pheasant hunting is largely about taking the opportunity if it presents itself though the experience is reasonably regarded. As in recent years Council also implemented a special summer paradise shelduck season, primarily to disperse birds post-moult to minimise their impacts on farming operations but also to provide additional hunting opportunity. Staff also worked proactively with landowners throughout the year to disperse and manage gamebird impacts on crops and the like.

Key to having good populations to fish and hunt for is to manage the quality of the habitat that supports these species. On the ground Council continues to actively assist landowners

to achieve this through providing advice and funding utilising various mechanisms. Council has also worked proactively and constructively with landowners, consent applicants, community groups and local and regional councils to advocate for practices and actions which protected or improved aquatic and wetland values. While it is essential that farming and other activities continue to be economic there is now significant community interest in protecting freshwater and wetlands reflecting that many species and activities benefit from this advocacy and the implementation of practical improvements and projects.

Fundamental to our efforts has been working with iwi. We share many concerns and have developed several strong and very valued relationships. By supporting and advocating for values around ecosystem health we have collectively achieved outcomes that benefit both sports fish and gamebirds but also indigenous species and iwi and community aspirations. Related to this the Council is delighted to have been asked to take a place and be able to contribute to the Te Kopuka Strategy Group. This Group is tasked with working collaboratively to advance the environmental, social, cultural and economic health and wellbeing of Te Awa Tupua (the indivisible and living whole that is the Whanganui River).

Looking ahead Fish & Game clearly faces some challenges around declining participation, funding and threats to the resource. It's time to look at how we do business and this council is committed to working proactively with National Council to meet this challenge over the next couple of years.

Fundamental to the success of the F&G model is the contribution of volunteers to looking after their sport. For example, the Hawera hatchery is operated by volunteers which minimises our costs and Council acknowledges and records our thanks for the considerable and successful efforts of this small group. Similarly, I would like to acknowledge the efforts and professionalism of our team of voluntary rangers who often forgo their own hunting or fishing in order to look after the wider resource.

Finally, I would like to thank my own Council for their constructive and positive approach and contributions, ably supported by the considerable efforts, skills and professionalism of our staff. I wish to acknowledge the contribution of Councillor Alan Flynn who retired at the end of the year from his role as a national councillor after 8½ years. Alan was always very conscious of acting in the best interests of all anglers and hunters and brought a considered and reasoned perspective. However not only did he make this contribution, but Alan was also was one of our most active rangers over this period and he truly embodies the spirit of Fish & Game.

As this annual report highlights I'm proud to suggest that the Council has again achieved a great deal in the interests of Taranaki hunters and anglers and the local community.



Paul Blewman  
Chairman  
3 December 2019

## STATEMENT OF RESPONSIBILITY FOR THE YEAR ENDED 31 AUGUST 2019

1. The Council and management of Taranaki Fish and Game Council accept responsibility for the preparation of the annual Financial Statements and the judgements used in them.
2. The Council and management of Taranaki Fish and Game Council accept responsibility for establishing and maintaining a system of internal control designed to provide reasonable assurance as to the integrity and reliability of financial reporting.
3. In the opinion of the Council and management of Taranaki Fish and Game Council, the annual Financial Statements for the year ended 31 August 2019, fairly reflect the financial position and operations of Taranaki Fish and Game Council.

Chairman  
Paul Blewman



3 December 2019



Manager  
Glenn Maclean

3 December 2019



**Statement of Financial Performance  
For the Year Ended 31 August 2019**

	Notes	Actual 2019 \$	Unaudited Budget 2019 \$	Actual 2018 \$
<b>Revenue</b>				
Fish and Game licence sales	1	181,686	180,396	185,758
Grant and Donations	1	197,690	197,630	188,932
Interest		12,304	13,442	12,599
Manganuioteao River Riparian Project		-	5,000	30,798
Taranaki Hunting & Habitat Scheme		-	15,000	-
Other Revenue	1	34,353	20,000	18,046
<b>Total Revenue</b>		<b>426,033</b>	<b>431,468</b>	<b>436,134</b>
<b>Expenses</b>				
Species Management	2	40,212	37,750	36,441
Habitat Protection & Management	2	6,903	13,700	14,226
Angler / Hunter Participation	2	8,248	13,100	11,546
Public Interface	2	3,573	2,000	3,054
Compliance	2	843	2,500	2,533
Licencing	2	8,050	8,868	9,719
Council	2	13,068	9,500	10,184
Planning / Reporting	2	6,511	7,300	6,016
Manganuioteao River Riparian Project		5,644	5,000	44,245
Taranaki Hunting & Habitat Scheme		5,365	15,000	7,923
<b>Overheads</b>				
Employee and Contractor related costs	2	246,404	245,463	247,762
Depreciation	4	17,539	16,556	23,103
Other Expenses	2	63,581	71,287	65,122
<b>Total Expenses</b>		<b>425,941</b>	<b>448,024</b>	<b>481,874</b>
<b>Surplus / (Deficit)</b>		<b>91</b>	<b>(16,556)</b>	<b>(45,741)</b>

The accompanying statement of accounting policies and notes form an integral part of this performance report. This performance report should be read in conjunction with the attached Audit Report.

**Statement of Financial Position  
As at 31 August 2019**

	Notes	Actual 2019 \$	Unaudited Budget 2019 \$	Actual 2018 \$
<b>ASSETS</b>				
<b>Current Assets</b>				
Bank accounts and cash	3	116,342	126,548	82,692
Debtors and prepayments	3	11,474	29,000	16,850
<b>Total Current Assets</b>		<b>127,816</b>	<b>155,548</b>	<b>99,542</b>
<b>Non-Currents Assets</b>				
Property, plant and equipment	4	82,022	44,384	111,678
Investments	3	379,965	423,364	368,072
<b>Total Non-Current Assets</b>		<b>461,987</b>	<b>467,748</b>	<b>479,750</b>
<b>TOTAL ASSETS</b>		<b>589,803</b>	<b>623,296</b>	<b>579,292</b>
<b>LIABILITIES</b>				
<b>Current Liabilities</b>				
Creditors and accrued expenses	3	43,885	55,000	30,876
Employee costs payable	3	24,296	24,000	24,573
Income In Advance		10,842	-	13,154
<b>Total Current Liabilities</b>		<b>79,023</b>	<b>79,000</b>	<b>68,603</b>
<b>TOTAL LIABILITIES</b>		<b>79,023</b>	<b>79,000</b>	<b>68,603</b>
<b>NET ASSETS</b>		<b>510,780</b>	<b>544,296</b>	<b>510,689</b>
<b>ACCUMULATED FUNDS</b>	5	<b>510,780</b>	<b>544,296</b>	<b>510,689</b>

The accompanying statement of accounting policies and notes form an integral part of this performance report. This performance report should be read in conjunction with the attached Audit Report.

**Statement of Cash Flows  
For the Year Ended 31 August 2019**

	Actual 2019 \$	Actual 2018 \$
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
<b>Cash was received from:</b>		
Licence Sales	184,146	194,723
Grants, donations and fundraising	197,690	188,932
Interest	11,951	13,802
Other Revenue	23,827	30,538
GST (net)	8,283	(12,608)
<b>Cash was applied to:</b>		
Payments to suppliers	160,803	200,754
Payments to employees and contractors	246,681	235,266
<b>Net Cash Flows from Operating Activities</b>	<b>18,413</b>	<b>(20,634)</b>
<b>CASH FLOW FROM INVESTING &amp; FINANCING ACTIVITIES</b>		
<b>Cash was received from:</b>		
Sale of property, plant and equipment	27,130	-
Sale of investments / deposits	-	66,799
<b>Cash was applied to:</b>		
Purchase of property, plant and equipment	-	52,116
Purchase of investments / deposits	11,893	-
<b>Net Cash Flows from Investing and Financing</b>	<b>15,237</b>	<b>14,683</b>
<b>Net Increase /(Decrease) in Cash</b>	<b>33,650</b>	<b>(5,951)</b>
Opening Cash	82,692	88,643
Closing Cash	116,342	82,692
<b>This is represented by:</b>		
Bank accounts and cash	116,342	82,692

The accompanying statement of accounting policies and notes form an integral part of this performance report. This performance report should be read in conjunction with the attached Audit Report.

**Statement of Accounting Policies  
For the Year Ended 31 August 2019**

---

**ACCOUNTING POLICIES APPLIED**

**Reporting Entity**

The Taranaki Fish and Game Council is a Public Entity under the Public Finance Act 1989. The Council was established on 4 May 1991 with the passing of the Conservation Law Reform Act 1990. These financial statements have been prepared in accordance with Section 153-6 of the Crown Entities Act.

**Basis of Preparation**

Taranaki Fish and Game Council has elected to apply PBE SFR-A (PS) Public Benefit Entity Simple Format Reporting – Accrual (Public Sector) on the basis that it does not have public accountability and has total annual expenses of equal to or less than \$2,000,000. All transactions in the Performance Report are reported using the accrual basis of accounting. The Performance Report is prepared under the assumption that the entity will continue to operate in the foreseeable future.

**SPECIFIC ACCOUNTING POLICIES**

**Goods and Services Tax (GST)**

The Council is registered for GST. All amounts are recorded exclusive of GST, except for Debtors and Creditors which are stated inclusive of GST.

**Revenue Recognition**

Taranaki Fish and Game Council derives revenue through the sale of fish and game licences, interest, sale of fish product, contracts, rentals, grants and miscellaneous sales.

*Licence Revenue*

Licence revenue is recognised in relation to the period the licence fee is earned, for example, a fish licence sold in August of the current year which relates to the next fishing season is treated as income in advance.

*Grants Received*

Grants are recognised as revenue when they become receivable unless there is an obligation in substance to return the funds if conditions of the grant are not met. If there is such an obligation, the grants are initially recorded as grants received in advance and recognised as revenue when the conditions of the grant is satisfied.

*Grant from NZFGC*

An annual grant was provided from the New Zealand Fish and Game Council, which is recognised as revenue when it is received.

*Interest*

Interest revenue is recorded as it is earned during the year.

#### *Other income*

Income from contracts to provide technical services, rentals and miscellaneous sales are recorded as revenue in the period they are earned.

#### **Outputs**

The Council has allocated expenditure based on the 8 output codes – Species management, Habitat Protection & management, Angler and Hunter participation, Public interface, Compliance, Licencing, Council and Planning and Reporting. These are expensed when the related service has been received.

#### **Employee related costs**

Wages, Salaries and annual leave are recorded as an expense as staff provide services and become entitled to wages, salaries.

Performance payments are recorded when the employee is notified.

Superannuation contributions are recorded as an expense as staff provide services.

#### **Bank accounts and cash**

Bank accounts and cash comprise cash on hand, cheque or savings accounts, and deposits held at call with banks.

#### **Debtors and Prepayments**

Debtors are initially recorded at the amount owed. When it is likely the amount owed (or some portion) will not be collected, a provision for impairment is recognised and the loss is recorded as a bad debt expense.

#### **Investments**

Investments comprise investments in term deposits with banks.

Deposits with banks are initially recorded at the amount paid. If it appears that the carrying amount of the investment will not be recovered, it will be written down to the expected recoverable amount.

#### **Property, plant and equipment**

Property, plant and equipment is recorded at cost, less accumulated depreciation and impairment losses.

Donated assets are recognised upon receipt of the asset if the asset has a useful life of 12 months or more, and the current value of the asset is readily obtainable and significant. Significant donated assets are recognised upon receipt at valuation. Significant donated assets for which current values are not readily obtainable are not recognised.

For an asset to be sold, the asset is impaired if the market price for the equivalent asset falls below its carrying amount.

For an asset to be used by the Council, the asset is impaired if the value to the Council in using the asset falls below the carrying amount of the assets.

Depreciation is both Straight Line and Diminishing Value. Rates used are:

Buildings	25 Years
Plant & Equipment	10 – 21.6% DV
Motor Vehicles	10 - 30% DV
Office Equipment	14.4% to 80.4% DV

### **Creditors and accrued expenses**

Creditors and accrued expenses are measured at the amount owed.

### **Game Bird Habitat Stamp Levy**

Levies of \$3,141 (GST excl) have been collected and are paid to New Zealand Fish and Game Council per the New Zealand Game Bird Habitat Stamp Regulations 1993.

### **Employee costs payable**

A liability for employee costs payable is recognised when an employee has earned an entitlement. These include salaries and wages accrued up to balance date and annual leave earned but not yet taken at balance date. A liability and expense for long service and retirement gratuities is recognised when the entitlement becomes available to the employee.

### **Restricted & Discretionary Reserves**

Restricted & Discretionary reserves are those reserves subject to specific conditions accepted as binding by the Council and which may not be revised by the Council without specific purposes or when certain conditions are met.

### *Non-Resident Licence Income*

The non-resident fisheries reserve is for the purposes of management of fisheries popular with non-resident anglers. The reserve was established with the introduction of the Non-Resident Licence Fee in 2014. A portion of this licence fee is transferred to this reserve based on the number of non-resident licence sales in the financial year.

### *Hunting & Habitat Scheme*

The Hunting & Habitat Scheme fund is for the purpose of enhancing wetlands and upland game habitat within the Taranaki region of Fish and Game. The reserve was established in 2012 to ensure that proceeds from the sale of Tom Watt Farm would be used to enhance wetlands and upland game habitat.

### *Fisheries Project*

The Fisheries Project fund is for the purpose of enhancing freshwater fisheries within the region.

### *Asset Replacement Reserve*

The asset replacement reserve is a reserve set up to enable Council to replace property, plant and equipment.

### *Manganuioteao River Riparian Project*

This is a collaborative project to complete riparian fencing on the Manganuioteao River. External funds are held by Fish and Game on behalf of Fish and Game and two other third parties.

### **Income Tax**

The Council is a Public Benefit Entity and is exempt from the payment of Income Tax in terms of the Income Tax Act 2007.

### **Budget Figures**

The Budget figures are derived from the Council budget that was approved at the Council meeting held on 18<sup>th</sup> August 2018.

**Tier 2 PBE Accounting Standards applied**

The Council has not applied any Tier 2 Accounting Standards in preparing its financial statements.

**Changes to Accounting Policies**

There have been no changes to accounting policies, all policies have been applied on a consistent basis with previous years.

**Notes to the Performance Report  
For the Year Ended 31 August 2019**

<b>Note 1: ANALYSIS OF REVENUE</b>	<b>Actual 2019 \$</b>	<b>Unaudited Budget 2019 \$</b>	<b>Actual 2018 \$</b>
<b>Licence Sales</b>			
Fish licence	92,458	89,135	93,636
Non-Resident Levy	3,293	-	1,920
Game licence	85,935	91,261	90,202
<b>Total</b>	<b>181,686</b>	<b>180,396</b>	<b>185,758</b>
<b>Grants and donations</b>			
National Fish and Game Grant	197,630	197,630	188,820
Donations / koha from the public	60	-	112
<b>Total</b>	<b>197,690</b>	<b>197,630</b>	<b>188,932</b>
<b>Other Revenue</b>			
Administrative Contracts	4,359	7,000	4,889
Gain on sale/disposal of assets	15,013	-	-
Fines / Prosecutions	700	-	-
Summer Season	448	500	417
Trout Liberations	12,610	12,000	12,180
Other revenue	544	-	-
Control	680	500	560
<b>Total</b>	<b>34,353</b>	<b>20,000</b>	<b>18,046</b>
<b>Note 2 : ANALYSIS OF EXPENSES</b>			
<b>Species Management</b>			
1110 Population Monitoring	9,235	10,400	8,121
1120 Harvest Assessment	2,520	3,050	2,880
1140 Hatchery	15,003	7,000	7,693
1160 Releases	11,816	15,800	15,896
1180 Control	1,637	1,500	1,852
	<b>40,212</b>	<b>37,750</b>	<b>36,441</b>
<b>Habitat Protection &amp; Management</b>			
1210 Resource Management	180	100	-
1230 Assisted Habitat	6,723	13,600	14,227
	<b>6,903</b>	<b>13,700</b>	<b>14,227</b>



	Actual 2019 \$	Unaudited Budget 2019 \$	Actual 2018 \$
<b>Angler &amp; Hunter Participation</b>			
1310 Access	702	2,200	1,503
1320 Satisfaction Survey	-	300	-
1330 Newsletters & Magazine	7,246	10,300	9,743
1340 Other Publications	-	-	-
1360 Club Relations	300	300	300
	<b>8,248</b>	<b>13,100</b>	<b>11,546</b>
<b>Public Interface</b>			
1430 Advocacy	3,440	1,000	2,190
1440 Public Promotions	132	1,000	864
	<b>3,573</b>	<b>2,000</b>	<b>3,054</b>
<b>Compliance</b>			
1510 Ranging	180	500	242
1520 Ranger Training	563	1,000	2,291
1530 Compliance	100	1,000	-
	<b>843</b>	<b>2,500</b>	<b>2,533</b>
<b>Licencing</b>			
1620 Agent Servicing	396	750	1,470
1620 Commission	7,654	8,118	8,249
	<b>8,050</b>	<b>8,868</b>	<b>9,719</b>
<b>Council</b>			
1710 Council Election	-	-	707
1720 Council Meetings	13,068	9,500	9,476
	<b>13,068</b>	<b>9,500</b>	<b>10,184</b>
<b>Planning &amp; Reporting</b>			
1830 Annual / Other Reporting	6,459	7,200	6,016
1840 National Liaison	52	100	-
	<b>6,511</b>	<b>7,300</b>	<b>6,016</b>
<b>Employee and Contractor related costs</b>			
Salaries and Management Contract	244,254	243,563	245,441
Fringe Benefit Tax	970	800	987
ACC Levies	583	500	311
Staff training and other expenses	597	600	1,023
<b>Total</b>	<b>246,404</b>	<b>245,463</b>	<b>247,762</b>
<b>Other Expenses</b>			
Office premises	35,305	35,562	32,997
Office equipment	1,350	2,000	1,774
Communications	7,936	8,575	9,744
General	2,362	2,650	3,448
Field Equipment	154	800	994
Vehicles	16,474	14,200	16,164
Asset Replacement Funding	-	7,500	-
<b>Total other expenses</b>	<b>63,581</b>	<b>71,287</b>	<b>65,122</b>

**Note 3: ANALYSIS OF ASSETS AND LIABILITIES**

	<b>Actual 2019 \$</b>	<b>Actual 2018 \$</b>
<b>Bank accounts and cash</b>		
Current account balance	114,734	80,597
Manganuioteao River Riparian Project	1,608	2,095
<b>Total</b>	<b>116,342</b>	<b>82,692</b>
<b>Debtors and other receivables</b>		
Accounts receivable	11,236	16,757
Prepayments and accrued income	238	93
<b>Total</b>	<b>11,474</b>	<b>16,850</b>
<b>Investments</b>		
Term Deposits	379,965	368,072
<b>Total</b>	<b>379,965</b>	<b>368,072</b>
<b>Creditors and accrued expenses</b>		
Trade and other payables	26,712	21,370
Accrued Expenses	6,942	7,558
GST Due	10,231	1,948
<b>Total</b>	<b>43,885</b>	<b>30,876</b>
<b>Employee costs payable</b>		
Accrued salaries and wages	5,360	5,277
Annual leave	15,465	16,173
PAYE owing	3,471	3,123
<b>Total</b>	<b>24,296</b>	<b>24,573</b>

**Note 4: PROPERTY, PLANT AND EQUIPMENT  
2019**

<b>Asset Class</b>	<b>Opening Carrying Amount</b>	<b>Purchases</b>	<b>Sales / Disposals</b>	<b>Current Year Depreciation and Impairment</b>	<b>Closing Carrying Amount</b>
Buildings	3,797	-	-	569	3,228
Plant & Equipment	12,125	-	-	1,219	10,906
Vehicles	88,851	-	12,117	14,662	62,072
Office Equipment	6,905	-	-	1,089	5,816
<b>Total</b>	<b>111,678</b>	<b>-</b>	<b>12,117</b>	<b>17,539</b>	<b>82,022</b>

**2018**

<b>Asset Class</b>	<b>Opening Carrying Amount</b>	<b>Purchases</b>	<b>Sales / Disposals</b>	<b>Current Year Depreciation and Impairment</b>	<b>Closing Carrying Amount</b>
Buildings	4,369	-	-	572	3,797
Plant & Equipment	13,482	-	-	1,357	12,125
Vehicles	64,034	44,773	-	19,956	88,851
Office Equipment	780	7,343	-	1,218	6,905
<b>Total</b>	<b>82,665</b>	<b>52,611</b>	<b>-</b>	<b>23,103</b>	<b>111,678</b>

**Note 5: ACCUMULATED FUNDS**

	<b>2019 Actual</b>	<b>2018 Actual</b>
<b>Accumulated Funds</b>		
Balance as at 1 September	108,583	116,717
Surplus / (Deficit)	91	(45,741)
Transfer to Reserves	(15,645)	(71,839)
Transfer from Reserves	17,031	109,446
<b>Total Accumulated Funds 31 August</b>	<b>110,060</b>	<b>108,583</b>
<b>Dedicated Reserves</b>		
<b>Asset Replacement Reserve</b>		
Balance as at 1 September	97	16,744
Transfer from Accumulated Funds	7,500	34,121
Transfer to Accumulated Funds	(1,870)	(50,768)
<b>Balance as at 31 August</b>	<b>5,727</b>	<b>97</b>
<b>Non-Resident Levy</b>		
Balance as at 1 September	5,912	3,992
Transfer from Accumulated Funds	3,293	1920
Transfer to Accumulated Funds	-	-
<b>Balance at 31 August</b>	<b>9,205</b>	<b>5,912</b>
<b>Fisheries Project</b>		
Balance as at 1 September	15,886	17,396
Transfer from Accumulated Funds	350	-
Transfer to Accumulated Funds	-	(1,510)
<b>Balance at 31 August</b>	<b>16,236</b>	<b>15,886</b>
<b>Total Dedicated Reserves</b>	<b>31,168</b>	<b>21,895</b>

<b>Restricted Reserves</b>		
<b>Taranaki Hunting &amp; Habitat Scheme</b>		
Balance as at 1 September	373,183	381,106
Transfer From Accumulated Funds	350	-
Transfer to Accumulated Funds	(5,365)	(7,923)
<b>Balance at 31 August</b>	<b>368,168</b>	<b>373,183</b>
<b>Manganuioteao River Riparian Project</b>		
Balance as at 1 September	7,028	20,475
Transfer from Accumulated Funds	4,152	30,798
Transfer to Accumulated Funds	(9,796)	(44,245)
<b>Balance at 31 August</b>	<b>1,384</b>	<b>7,028</b>
<b>Total Restricted Reserves</b>	<b>369,552</b>	<b>380,211</b>
<b>Total Equity as at 31 August</b>	<b>510,780</b>	<b>510,689</b>

## Note 6: COMMITMENTS & CONTINGENCIES

### Commitments

There are no commitments as at balance date (Last year – nil)

### Contingencies

There are no contingencies as balance date. (Last year – nil)

## Note 7: OTHER

### Non-Cancellable Operating Lease Commitments

Operating leases means payments for the Taranaki Fish and Game Council premises in Whanganui and New Plymouth.

Total Operating Commitment (exclusive GST)

	<u>2019</u>	<u>2018</u>
Less than one year	\$ 31,800	\$ 31,800
Between one and two years	\$ 31,800	\$ 31,800
Between three and five years	\$ 95,400	\$ 95,400
Beyond five years	\$ 70,633	\$ 102,433
	<u>\$ 229,633</u>	<u>\$ 261,433</u>

**Note 8: RELATED-PARTY TRANSACTIONS**

Related-party disclosures have not been made for transactions with related parties that are within a normal supplier of client/recipient relationship on terms and conditions no more or less favourable than those that it is reasonable to expect the Council would have adopted in dealing with the party at arm's length in the same circumstances.

*Related-party transactions significant to the Council that require disclosure:*

Related Party	Description of the Transaction	2019	2018	2019	2018
		\$ Value	\$ Value	\$ Amount Outstanding	\$ Amount Outstanding
New Zealand Fish and Game Council	Grant received	197,630	188,820	-	-
Ruapehu Fish & Game Club	Annual grant paid	300	300	-	-

**Note 9: EVENTS AFTER BALANCE DATE**

There were no events that have occurred after the balance date that would have a material impact on the Performance Report.

## Note 10: ALLOCATION OF OVERHEADS TO OUTPUT AREAS FOR 2019

In the Statement of Performance, overheads are allocated across the 8 Output areas based on the hours worked within those Outputs over the year. Below is the calculation for distributing the overheads across the output area.

### ACTUAL 2019

Output Area	Actual Direct	Actual Hours	Allocation of Overheads	Total Costs per Output
Species Management	40,212	804	95,673	135,884
Habitat Management	22,064	555	65,963	88,027
Angler & hunter participation	8,248	205	24,357	32,605
Public interface	3,573	369	43,926	47,498
Compliance	843	234	27,777	28,620
Licencing	8,050	27	3,212	11,260
Council	13,068	236	28,015	41,083
Planning & reporting	6,511	325	38,602	45,114
<b>Totals</b>	<b>102,570</b>	<b>2,753</b>	<b>327,524</b>	<b>430,095</b>

### Actual Overheads

Employee and contractor costs	246,404
Depreciation	17,539
Other Expenses (incl ARF)	63,581
<b>Total Overheads to Allocate</b>	<b>327,524</b>

### UNAUDITED BUDGET 2019

Output Area	Actual Direct	Actual Hours	Allocation of Overheads	Total Costs per Output
Species Management	37,750	865	84,499	122,249
Habitat Management	33,700	900	87,918	121,618
Angler & hunter participation	13,100	290	28,329	41,429
Public interface	2,000	420	41,028	43,028
Compliance	2,500	282	27,548	30,048
Licencing	8,868	80	7,815	16,683
Council	9,500	280	27,352	36,852
Planning & reporting	7,300	295	28,817	36,117
<b>Totals</b>	<b>114,718</b>	<b>3,412</b>	<b>333,306</b>	<b>448,024</b>

### Actual Overheads

Employee and contractor costs	245,463
Depreciation (incl ARF)	16,556
Other Expenses	71,287
<b>Total Overheads to Allocate</b>	<b>333,306</b>



PROJECT	GAME BIRD POPULATION ASSESSMENTS	
Objective	Planned Result	Actual Result
<p>A robust system of game bird population assessment is operative, to enable sustainable population management.</p> <p>(Mgt Plan ref para 1.2.7, 2.2.3)</p>	<p>1. Presentation to the Council detailing population status and implications for management of the region's black swan and paradise shelduck populations. The report to be presented to Council at its first planned meeting in 2019.</p> <p>2. Complete initial study into the movement of mallards between the Taranaki high country and coastal regions and the implications for long-term monitoring programme.</p> <p>3. Mallard monitoring protocol based around banding in the Waimarino and Whanganui Regions and aerial counts on the Taranaki ring plain implemented and the results reported to Council.</p> <p>4. Pukeko counts conducted in April and shoveler duck counts in August. Analysis presented to Council as part of the Draft Game Gazette notice.</p>	<p>A report detailing the results of summer population assessments of the Taranaki Region's black swan and paradise shelduck populations, with management implications was presented to the Council on 9 February 2019. This report showed shelduck populations were stable but at their low end in the Waimarino and Whanganui area. The count in Taranaki were higher and was also consistent with recent years and in response Council decided to continue with a 2-weekend special hunting season in March 2020.</p> <p>A report summarising results of the first two years of duck banding in the Waimarino was prepared for Council's 8 December 2018 meeting. The results indicate that the Waimarino duck population is robust and that hunting harvest is only a minor source of mortality. There was no apparent movement between the Waimarino and the coastal regions, which dependant on subsequent results, suggests the Council might manage these as separate populations.</p> <p>Third year of duck banding carried out in the Waimarino in February 2019 with subsequent harvest results confirming hunting mortality is only minor. This suggests detailed ongoing monitoring in this area may be not warranted and banding effort will instead move to investigating the Whanganui mallard population next summer.</p> <p>4<sup>th</sup> year of aerial counts of dabbling duck were carried out on the Taranaki ringplain. The aerial counts were lower than the previous two years and the 4-year average, however may also have been influenced by the prevailing dry conditions last summer.</p> <p>Pukeko monitoring was carried out in April 2019 in area C. Numbers were consistent with the long-term average but down on recent years. Shoveler monitoring was carried out on 4 &amp; 8 August 2019 as part of a national survey. Counts in this region were consistent with long-term counts.</p> <p>Analysis of monitoring from the previous year was reported to Council on 8 December 2018 as part of the 2019 Game Gazette Notice.</p>



PROJECT	NATIONAL HUNTER SURVEY	
Objective	Planned Result	Actual Result
An effective system of harvest assessment for game birds is operative.  (Mgt Plan ref para 1.2.7)	<p>1. Full participation in Fish and Game New Zealand's national hunter harvest survey during the 2019 game season, and including recording of banded birds shot.</p> <p>2. Hunter survey results for 2018 game season included in analysis presented to Council by 31<sup>st</sup> December 2018 as part of draft Game Gazette Notice.</p>	<p>The region participated fully in the national hunter harvest survey collecting data throughout the 2019 game bird season. Initial analysis indicates average success rates hunting for mallard/ grey duck and paradise shelduck but that hunters spent less time hunting which resulted in low overall harvest</p> <p>Results reported to Council 8 December 2018 as part of the 2019 Game Gazette Notice. The harvest rate for grey/mallard duck was the highest since 2010, but there was only a modest increase in harvest owing to reduced hunter effort. The harvest of paradise shelduck also increased, but was still down on the long-term average.</p>

PROJECT	SPECIAL GAME BIRD SEASONS	
Objective	Planned Result	Actual Result
The maximisation of recreational opportunities for paradise shelduck hunters, and the dispersal and harvest of post moult congregations of paradise shelduck.  (Mgt Plan ref para 3.2.13, 3.2.14)	<p>1. The co-ordination of a 2-weekend special game bird hunting season for paradise shelduck in Area C if appropriate based on January 2019 monitoring.</p> <p>2. Presentation to Council of the results of the 2019 Special Game Bird Season.</p> <p>3. When appropriate promote the use of recreational hunters to landowners with paradise duck problems.</p> <p>Income of \$500 was budgeted</p>	<p>A 2-weekend special paradise shelduck season was held on 2<sup>nd</sup> – 3<sup>rd</sup> and 9<sup>th</sup> – 10<sup>th</sup> March 2019 in Area C (Taranaki). This season was held to disperse flocks of post-moult birds which were causing a significant nuisance to farmers and also to provide additional hunting opportunity for licence holders.</p> <p>A report on the 2019 special paradise shelduck season was received by Council on 22<sup>nd</sup> June 2019. 144 permits were issued in total, with 43 permits issued free of charge to land occupiers. Hunter harvest and success rate were about average.</p> <p>A register of all authorities to disturb game birds has been maintained. Hunter access to one property was facilitated for the 2019 special season and a permit was issued to allow hunting of paradise shelduck on a property outside of Area C during the special season period.</p> <p>Actual income of \$448 was received.</p>

PROJECT	HATCHERY	
Objective	Planned Result	Actual Result
<p>The maintenance of trout fisheries in the region's lakes and rivers by the operation of a cost-effective hatchery program.</p> <p>(Mgt Plan ref para 2.1.10)</p>	<p>1. To rear up to 3,000 healthy trout (fingerling, yearling and two-year old) consistent with identified needs at the Hawera hatchery.</p> <p>2. Rear 300 quality 2-year old trout for Stratford Fishing Day.</p> <p>3. Complete review of hatchery requirements and options to meet these and report to Council. Implement agreed outcomes.</p>	<p>A total of 3,000 healthy fingerling, yearling and 17-month rainbow trout were successfully raised in the Council's hatchery at Hawera as at 31 August 2019. To sustain next season's programme 3,000 eyed rainbow ova were received from the Eastern Fish &amp; Game Region's Ngongotaha hatchery on 17 July 2019.</p> <p>A total of 301 17-month old well-conditioned rainbow trout were produced, weighing up to 1.3kg. Unfortunately heavy rain the night before the fishing day washed many of the fish downstream limiting angler success on the day</p> <p>Review on hold waiting on finalisation of National Policy on stocking. In the interim ova numbers reduced to concentrate of sites where releases are proving effective and providing a valued return to anglers.</p>

PROJECT	TROUT LIBERATIONS	
Objective	Planned Result	Actual Result
<p>The maintenance of trout fisheries in the region's lakes and rivers by the operation of a cost-effective liberation program.</p> <p>(Mgt Plan ref para 2.2.3)</p>	<p>1. Release of up to 3,000 healthy trout into lakes and rivers consistent with the planned release schedule.</p> <p>2. Release of up to 900 healthy two-year-old rainbow trout into suitable waters to provide immediate angling opportunity.</p> <p>3. Implement agreed outcomes of 3-year study into the value of stocking specific streams.</p> <p>Income of \$2,000 was budgeted</p>	<p>During the 2018/2019 financial year, a total of 3,160 fingerling, yearling and 17-month trout were released into three lakes and two rivers in the region. This includes 1,500 fingerlings from Ngongotaha hatchery which were a trial release into the lower Patea River on behalf of Trustpower Ltd, as required under their operating consent conditions. Diary results show releases into Lake Mangamahoe and Waiaua and Stony rivers in particular were fundamental to sustaining successful and valued fisheries.</p> <p>A total of 600 two-year-old rainbow trout were released into three lakes in the Taranaki Region to provide angling opportunity for local communities and children.</p> <p>Details of the species and year class of fish released during the reporting period can be found at Appendix 1.</p> <p>Report on 3-year stocking trial accepted by Council at its 3<sup>rd</sup> November 2018 meeting. Stocking of the Waingongoro River, Kapuni Stream and Kaupokonui Stream was demonstrated to be ineffective and ceased as a result of the study.</p> <p>Actual income of \$1,487 was received, along with \$11,000 unbudgeted income from undertaking a trial release for a client which was required as a condition of a resource consent. This was done at cost reflecting the ongoing opportunities for local anglers should the trial prove successful.</p>

PROJECT	KEEP AND RELEASE APPROVALS	
Objective	Planned Result	Actual Result
<p>To meet statutory requirements for the keeping and release of fish and game species.</p> <p>(Stat Ref Secs 53, 56 Wildlife Act, Sec 26 ZM Conservation Act)</p>	<p>1. Provision of advice as required on proposals to keep, rear or release game birds and to keep or release sports fish. Recommendations made to DoC on the issue of such permits.</p> <p>2. Liaison with F&amp;G National Office regarding streamlining the process for application and approval to rear and release gamebirds.</p>	<p>Advice and information on the legalities and also practical considerations of rearing and releasing game birds and releasing sports fish into ponds on private land was made available to enquirers throughout the period. Recommendation passed onto local DOC office re an application to rear and release pheasants.</p> <p>2 permits were issued to consultants to use electric fishing machines within the region consistent with the requirements under the Freshwater Fisheries Regulations.</p> <p>Provided advice and comments to National representatives working on this issue</p>

PROJECT	SEASON REGULATIONS	
Objective	Planned Result	Actual Result
<p>Maintenance and improvement of regional sports fish and game bird resources through recommendations to the Minister of Conservation on conditions for fishing and game bird hunting seasons.</p> <p>(Mgt Plan ref para 2.2.3, 3.2.13)</p>	<p>1. Draft recommendations and supporting information regarding the 2019 gamebird hunting conditions and 2020 Special Season conditions provided to Council for the December 2018 meeting.</p> <p>2. Council's recommendations for 2019 game bird hunting season conditions are accurately incorporated into the 2019 Game Gazette Notice and supporting information.</p> <p>3. Recommendations and supporting information regarding the 2019/2020 sports fishing conditions provided to Council for the June 2019 meeting.</p> <p>4. Council's recommendations for 2019/2020 sports fishing conditions are accurately incorporated into 2019 Anglers' Notice and supporting information.</p>	<p>Draft 2019 game bird hunting season condition recommendations were approved by the Taranaki Fish and Game Council on 8<sup>th</sup> December 2018 and sent to the NZ Fish and Game Council on 10<sup>th</sup> December 2018. These recommendations reflect a policy of trying to keep the regulations as consistent as possible from year to year</p> <p>The draft gazette notice and 2019 game regulation booklet were reviewed and signed off.</p> <p>The draft 2019/2020 fishing season condition recommendations were approved by Council on 22<sup>nd</sup> June 2019 and were dispatched to NZ Fish and Game Council on 7<sup>th</sup> July 2019. These conditions utilised a new format to ensure greater consistency between F&amp;G regions to aid angler interpretation.</p> <p>The draft gazette notice and 2019/20 fish regulation booklet were reviewed and signed off.</p>

PROJECT	GAME BIRD DISPERSAL	
Objective	Planned Result	Actual Result
<p>The dispersal or control of congregations of game birds, where they cause unacceptable damage to farmers' pasture or crops.</p> <p>(Mgt Plan ref para 1.1.1, 2.1.3, 2.2.3)</p>	<p>1. Proactively assist with the dispersal of unwanted congregations of game birds that are notified to the Council throughout the year.</p> <p>2. Liaise with Fish and Game national office regarding streamlining the process to issue permits to disturb and implement any agreed national approach.</p> <p>Income of \$500 was budgeted from the hire of gas guns.</p>	<p>58 permits to disturb game birds were issued reflecting that Council actively worked with landowners to minimise the impacts of gamebird aggregations.</p> <p>An authority to issue permits was received from DOC and the permit form updated to reflect the new authority.</p> <p>Gas gun hire of \$680 received</p>

<b>1200</b>		<b>Habitat Management</b>			
	External Costs	Hours	Internal Costs	Income	Net Costs
Budget	<b>33,700</b>	<b>900</b>	<b>87,918</b>	-	<b>121,618</b>
Actual	<b>22,064</b>	<b>555</b>	<b>65,963</b>	<b>544</b>	<b>87,483</b>

<b>PROJECT</b>	<b>RESOURCE MANAGEMENT ACT PLANNING AND CONSENTS</b>	
Objective	Planned Result	Actual Result
<p>The protection and enhancement of habitat by advocacy in Resource Management Act processes, and in other processes having a bearing on habitat values or hunting and angling opportunities.</p> <p>(Mgt Plan ref para 2.2.9)</p>	<p>1. Make effective submissions on resource consent applications and statutory plan proposals to best achieve sports fish and game bird habitat protection and enhancement and / or to maintain or enhance hunting or angling access and opportunity.</p> <p>2. Engage in and actively advocate for protection and / or enhancement of sports fish and game bird habitat in the Taranaki Freshwater Plan Review process.</p>	<p>During 2018/2019, the Council continued to be very actively involved in Resource Management Act planning and consent processes, particularly around Taranaki. Staff worked closely and constructively with landowners, applicants and developers, local and regional authorities to reach solutions which met their objectives while also protecting trout and wetland habitat and access, and without the need for formal hearing processes.</p> <p>Notification of the proposed Taranaki Freshwater Plan has been delayed until 2020 awaiting outcomes from the current Freshwater Reform process. A stakeholders meeting was attended to discuss water allocation and there was liaison with the TRC regarding a wetland research proposal.</p>

PROJECT	SPORTS FISH HABITAT ENHANCEMENT	
Objective	Planned Result	Actual Result
<p>The protection and enhancement of trout habitat including the promotion and support for improved riparian management and protection.</p> <p>(Mgt Plan ref para 2.2.9)</p>	<p>1. Provision of advice and promotion of effective management of riparian land margins throughout the region.</p> <p>2. Take opportunities to advocate for maintenance of flows to protect fishery values in recognized trout streams.</p> <p>3. Provide technical and administrative support and assistance to Manganuioteao River Riparian Project as required.</p> <p>4. Undertake and assist with efforts to keep didymo and other aquatic threats out of the Taranaki Fish and Game Region.</p>	<p>Staff provided advice and information to landowners on the protection/ enhancement of riparian land when requested or as opportunities arose including through the Whangaehu River Freshwater Improvement Fund Governance Group.</p> <p>Avenues to remove or remedy barriers to fish passage were pursued including in the Makotuku and Tawhiti streams and for the Kaupokonui Glenn Road weir. If these can be successfully addressed this increased fish access to the upper reaches will also benefit indigenous fish species in these streams.</p> <p>There was liaison with the owner of the Opunake hydro scheme and the TRC regarding options to maintain water quality in Lake Opunake while the power scheme was shut down.</p> <p>There was also liaison with NPDC and Jet Boating NZ regarding poor water quality in New Plymouth's Lake Rotomanu. To address this NPDC have agreed to undertake design work to reconfigure the intake to boost water inflow from the Waiwhakaiho River. Prior to the current decline Lake Rotomanu was an important trout fishery and also community asset for nearby New Plymouth.</p> <p>Staff worked with Horizons RC to complete the Manganuioteao riparian project designed to ensure practical stock exclusion from this river which holds a WCO in recognition of its outstanding trout fishery, who and scenic values. Co-ordinated a multi-year funding application to address riparian issues on the Orautoha Stream which was successful. This stream is the principal trout spawning tributary of the Manganuioteao system.</p> <p>Staff kept up to date with developments in the Ministry for Primary Industries Freshwater Pest Partnership Programme and included the Check, Clean, Dry message in publicity material. There was liaison with the TRC's summer CCD advocate and their attendance at the Stratford kids' trout fishing day was organised. There was also liaison with Horizons RC regarding the recent detection and proposed eradication of hornwort from Lake Namunamu.</p>

PROJECT	GAME BIRD HABITAT ENHANCEMENT	
Objective	Planned Result	Actual Result
<p>The enhancement of game bird habitat.</p> <p>(Mgt Plan ref para 2.2.9)</p>	<p>1. Provision of advice to licence holders and landholders regarding the enhancement of game bird habitat and predator control.</p> <p>2. Provision of information and advice to applicants for GBHTB grants. Act where necessary as referees for projects and monitor the implementation of successful applications to ensure works are carried out to the agreed standard.</p> <p>3. Promote the need for and provide advice and examples regarding predator control programmes and any other outcomes from the Mallard Research project.</p> <p>4. Explore options for a wider Nukumarū conservation area involving the respective landowners and agencies.</p>	<p>Staff provided information and advice on gamebird habitat enhancement and predator control to hunters and landholders as opportunities arose, including through the gamebird hunting newsletter. This also benefits valued indigenous species.</p> <p>Staff undertook site visits and acted as referees for six 2019 applications to the GBHTB. Five applications were successful in securing grants totalling \$17,500.</p> <p>Follow-up site visits and reports were also prepared for 3 projects completed in previous years to monitor the success of these in creating wetland habitat utilised by a variety of species and also hunting opportunities.</p> <p>Raised with landowners whenever discussing wetland improvements or developments.</p> <p>Articles were prepared for Fish &amp; Game magazine and the regional gamebird hunting newsletter seeking expressions of interest in predator control at Nukumarū. However only five hunters responded.</p>



PROJECT	TARANAKI HUNTING & HABITAT SCHEME	
Objective	Planned Result	Actual Result
<p>The provision of hunting opportunities by developing and enhancing regional game bird habitat</p> <p>(Mgt Plan ref para 2.2.9)</p>	<ol style="list-style-type: none"> <li>1. Actively promote the Hunting &amp; Habitat Scheme to regional licence holders and landowners including through site visits, regional newspapers, newsletters and other media.</li> <li>2. Provide support for applicants to the Hunting &amp; Habitat Scheme including advice on design and construction and on-site assistance to create high quality wetlands and hunting opportunities.</li> <li>3. Identify and actively pursue suitable opportunities for development of council owned wetlands.</li> </ol>	<p>The Hunting &amp; Habitat Scheme was promoted in the 2019 Hunting Newsletter with an article profiling the successful development of Arranmore wetland east of Whanganui. The newsletter was sent to game licence holders and all rural delivery addresses within the region.</p> <p>Staff undertook site visits and provided information and advice on the Hunting &amp; Habitat Scheme to hunters and regional landholders as opportunities arose. Council approved funding for 3 projects totalling \$13,495 (GST incl).</p> <p>One completed project was signed off and committed funding paid out.</p> <p>There were no opportunities identified during the year for the development or purchase of council owned wetlands.</p>



<b>1300 Participation and Satisfaction of Anglers and Hunters</b>					
	External Costs	Hours	Internal Costs	Income	Net Costs
Budget	13,100	290	28,329	-	41,429
Actual	8,248	205	24,357	-	32,605

PROJECT	ANGLER ACCESS / OPPORTUNITIES	
Objective	Planned Result	Actual Result
The promotion and improvement of angler access and use of regional sports fisheries.	<p>1. Resolution of how best to provide access information to licence holders.</p> <p>2. Explore opportunity and if practical develop a 'put &amp; take' trout fishery in Hawera irrigation pond.</p> <p>3. Production of an updated Taranaki Ringplain information on Taranaki F&amp;G website.</p> <p>4. Implement identified opportunities for increased angling access around Lake Mangamahoe.</p> <p>5. Replace / erect new signs consistent with priorities and needs identified in 2018.</p> <p>6. Liaison with the Walking Access Commission to identify potential improvements in public access.</p>	<p>Management decision made to focus on using the F&amp;G website so information can be readily updated and kept current, and therefore of most value to anglers.</p> <p>An agreement was successfully negotiated with the lessee and two trial releases of 250 rainbow trout releases were made during the year. A permit was issued to volunteer anglers to fish over the closed season to assess the success of the releases. At this stage results are a mixed bag.</p> <p>Detailed and useful angling access and how to information, including a new map, was developed and put on the F&amp;G website.</p> <p>Final approval was obtained from NPDC to construct an additional casting platform at Lake Mangamahoe and the plans were issued for construction by an engineer. Approval was received Trustpower for lake level lowering to allow the platform piles to be driven. With so many steps and approvals involved progress has been slow which has caused some frustration for anglers however construction is now scheduled to occur before the end of 2019.</p> <p>Updated sign register for Whanganui. A new angler information sign was erected at Lake Ngangana and a new sign and track marker poles erected at Lake Namunamu to assist anglers to find their way to the lake through the adjacent forest. The hunting sign at Lake Wiritoa was also upgraded. Three information signs for the lower Patea River trout tagging study were designed and erected between McColl's Bridge and the Patea dam on behalf of Trustpower. Sought to have Fish &amp; Game signage incorporated into existing signs at Lake Mangamahoe to minimise signage clutter however this was declined and two stand-alone signs are now being prepared.</p> <p>No opportunities for discussion were identified during the year</p>
(Mgt Plan ref para 2.2.13, 2.2.16)		

PROJECT	HUNTER ACCESS / OPPORTUNITIES	
Objective	Planned Result	Actual Result
<p>Significant and measurable improvements in the delivery by the Council of opportunities for game bird hunters.</p> <p>(Mgt Plan ref para 2.2.13, 2.2.16)</p>	<p>1. Negotiate, allocate and issue access permits to publicly available hunting areas for the 2019 game bird hunting season.</p> <p>2. Actively seek and develop opportunities for game bird hunter access.</p> <p>3. Explore mentoring / information sharing opportunities for hunters including public instruction / information days.</p>	<p>Permits for hunter access to two areas within the region were negotiated and produced free of charge to licenced game bird hunters.</p> <p>Provided recommendations to DOC on behalf of hunters seeking permits to access to three conservation areas.</p> <p>The closure of Lake Wiritoa for hunting was discussed with a representative of local residents who were concerned at the duration of this.</p> <p>Hunter access to recently purchased Whanganui forests was discussed with the new forest manager and is progressing.</p> <p>This was not progressed during the year awaiting recommendations from the national review of how best to implement the R3 Strategy which has a focus on retaining, reactivating and recruiting new participants.</p>

PROJECT	LICENCE HOLDER SATISFACTION SURVEY	
Objective	Planned Result	Actual Result
<p>To keep Council informed of the level of licence holder satisfaction by the monitoring of hunter and angler activities and opinions.</p> <p>(Mgt Plan ref para 1.2.7)</p>	<p>1. Refine angler diary scheme to measure angler success and satisfaction for key fisheries in the region.</p> <p>2. Survey and report to Council on the aspirations of Waterfowl hunters.</p>	<p>Results from an angler diary scheme implemented for the 2017-18 season for major rivers and lakes in the region was analysed and reported to Council's 3 November 2018 meeting. This indicated anglers had generally high levels of success across the region with an average catch rate in the order of one large trout per hour. Angler diaries for the 2018-19 season were distributed to 44 anglers and results from 15 anglers had been processed by year's end.</p> <p>An angler satisfaction survey was prepared for emailing to licence holders at season end.</p> <p>A survey of pheasant hunters was completed by Survey Monkey and a report prepared for Council's 8<sup>th</sup> December 2018 meeting. This identified that pheasant hunting was highly valued by a small group of hunters. However for most it was more about taking the opportunity if it presented itself though the experience was reasonably regarded.</p> <p>A survey of waterfowl hunters was also completed by Survey Monkey and a report prepared for Council's 24<sup>th</sup> August 2019 meeting. This highlighted that most hunters rated the 2019 season as ok but another large group rated the season as good to very good. This likely reflects the impacts of the prolonged dry spell and whether hunters had access to those areas where the birds were then concentrated. The survey also identified that the key drivers to hunters having a good season was lots of ducks and also sharing the opportunity with friends and family.</p>



PROJECT	FISH AND GAME MAGAZINE	
Objective	Planned Result	Actual Result
The informing and education of anglers and hunters by the provision of information.  (Mgt Plan ref para 1.2.7, 2.2.16)	1. Provide a regional supplement in each of the two special editions of Fish and Game Magazine to be published during the reporting year.	A regional supplement of two pages was provided in Special Editions 48 and 49 of Fish and Game Magazine distributed to all long-period licence holders from the 2018-19 season.

PROJECT	REGIONAL NEWSLETTER	
Objective	Planned Result	Actual Result
The informing and education of regional anglers and hunters by the provision of information.  (Mgt Plan ref para 1.2.7, 2.2.16)	1. Publication of Hunting and Fishing newsletters for regional licence holders and hunting landowners.	A 12-page Regional Angling Newsletter was distributed to Taranaki licence holders in December 2018. A 12-page Regional Hunting Newsletter was posted to gamebird licence holders and all rural delivery box holders within the region in April 2019. Sending this hunting newsletter to RD box holders ensures landowners who hunt on their own land but might not hold a hunting licence still receive the information. It also provides a valuable avenue to contact the wider farming fraternity.

PROJECT	REGIONAL FISH & GAME WEB SITE	
Objective	Planned Result	Actual Result
The informing and education of anglers and hunters by the provision of information.  (Mgt Plan ref para 1.2.7, 2.2.16)	<p>1. Publication of information, material and articles of interest to hunters and anglers on the regional pages of the Fish and Game web site. Update of existing pages and thereafter information is regularly updated and easy to find and read.</p> <p>2. Develop local Facebook page.</p> <p>3. The production of at least 6 Reel life articles and 2 Both Barrels articles.</p>	<p>Regional angling information was re-written to be current, accurate and helpful and published on the website. There were ongoing discussions with National office staff to resolve issues with finding the information on the website and web pages were kept up to date throughout the year to assist anglers.</p> <p>Draft information on hunting pheasants was prepared.</p> <p>On hold while national policy on this is developed.</p> <p>Staff produced 9 articles for Reel life and 4 articles for Both Barrels ezines which were sent to email subscribers.</p>



*Taranaki Fish and Game Council Performance Report For The Year Ended 31 August 2019*

<b>PROJECT</b>	<b>CLUB VISITS</b>	
Objective	Planned Result	Actual Result
<p>Represent Council interests at local fishing and hunting clubs.</p> <p>(Mgt Plan ref para 1.2.7, 2.2.19)</p>	<p>1. Council representation at recreational hunting and fishing club meetings across the region.</p>	<p>Councillors D. Potroz, C. Donald, C. McEwen, J. Nancarrow and C. Potroz are members of the Inglewood Rod, Gun &amp; Recreation Club and they attended meetings throughout the year. Councillor Bright is a member of the Ruapehu Fish &amp; Game Club and he attends meetings throughout the year.</p> <p>The Senior Field Officer also attended three meetings of the Inglewood Rod, Gun &amp; Recreation Club.</p>

<b>1400 Public Interface</b>					
	External Costs	Hours	Internal Costs	Income	Net Costs
Budget	<b>2,000</b>	<b>420</b>	<b>41,028</b>	-	<b>43,028</b>
Actual	<b>3,573</b>	<b>369</b>	<b>43,926</b>	-	<b>47,498</b>

PROJECT	LIAISON	
Objective	Planned Result	Actual Result
<p>In relation to planning, to liaise with local Conservation Boards.</p> <p>(Mgt Plan ref para 3.2.8, 3.3.8, 3.3.14)</p>	<p>1. Liaison with Department of Conservation and Conservation Boards and where appropriate attend Conservation Board meetings within the Taranaki Fish and Game Region.</p> <p>2. Where possible proactively engage and work co-operatively with Regional and District councils, other organisations and groups and the rural community.</p>	<p>There was liaison with the Department of Conservation as opportunity arose including regarding Opunake Lake water quality, a kids' trout fishing promotion in Lake Ngangana, Kaihihi catchment water consents, Lake Wiritoa stormwater consent, use of a temporary pontoon at Mangapurua Landing and over a permit to rear and release pheasants.</p> <p>The Manager attended six governance meetings for Nga Wai Ora o te Whangaehu Freshwater Improvement Fund, which included assessment of community funding applications. This programme involving iwi, local and regional government, community and other groups is taking a proactive and collaborative approach to address the health of the Whangaehu River catchment.</p> <p>Worked with Horizons and Taranaki Regional Council staff over consents and various habitat management initiatives including the Manganuioteao River riparian project and various private wetland developments</p>

PROJECT	IWI LIAISON	
Objective	Planned Result	Actual Result
<p>To develop effective working relationships with iwi over matters of mutual interest and give effect to the principles of the Treaty of Waitangi.</p> <p>Stat. ref Sec 4, Conservation Act) (Mgt Plan ref para 3.5.1, 3.5.6)</p>	<p>1. Proactively engage and work with iwi within the region on matters of mutual interest, concern and benefit.</p> <p>2. Take any opportunities to be involved in and contribute on water related matters through the Taranaki Maunga Settlement process.</p> <p>3. Take an active and constructive role in the Te Kōpuka nā Te Awa Tupua (awa Tupua Strategy Group) set up under the Te Awa Tupua (Whanganui Claims Settlement) Act 2017.</p>	<p>Taranaki Fish and Game Council worked closely with iwi groups as opportunities arose. This reflects that we have many shared concerns and also skills and knowledge to contribute, and collectively achieve strong environmental outcomes that will benefit both indigenous and introduced species and the wider community.</p> <p>Examples include working with the Te Korowai o Ngaruahine Trust, Te Kahui o Taranaki, Te Kaahui o Rauru, Ngati Rangī Trust and a Kaitiaki group over the Tangahoe River catchment.</p> <p>There were no opportunities this year</p> <p>The Manager represented Auckland/ Waikato and Taranaki Fish &amp; Game on the Te Awa Tupua Strategy Group. This is an innovative and collaborative approach between iwi and the community to look after the environmental, social and economic wellbeing of Te Awa Tupua (Whanganui River).</p>

PROJECT	ADVOCACY	
Objective	Planned Result	Actual Result
<p>Advocate in the interests of the Fish &amp; Game resource and its users</p> <p>(Mgt Plan ref para 4.12.1)</p>	<p>1. Promote the protection of fresh water, wetland and upland game habitats and the wider benefits of this.</p> <p>2. Represent the interests of anglers and hunters, and promote the validity of fishing and game bird hunting.</p>	<p>The Council is a foundation member of the Taranaki Biodiversity Trust (Wild for Taranaki). This year the Senior Field Officer participated in the activities of the Trust including attendance at a Conservation Week event, the Trust's annual biodiversity forum and a quarterly round table meeting. The conservation benefits from all these groups working together are very significant such as the attempt to make Taranaki predator free which will also benefit the region's gamebird populations.</p> <p>The release of Pateke at Lake Rotokare was attended, and information shared to hunters regarding protecting this native waterfowl species.</p> <p>The Council contributed to NZ Geographic's filming of biodiversity initiatives in Taranaki and a NZ Geographic article which included reference to shotgun wads on Taranaki beaches, was fact checked.</p> <p>The 2019 gamebird hunting newsletter was sent to all rural delivery box holders in the region. Nearly all hunting occurs on private land and this newsletter created both a link with landowners and also informed them of the upcoming season and hunter activities and aspirations.</p>

PROJECT	INFORMATION TO LICENCE HOLDERS INCLUDING HUNTING AND ANGLING PROMOTIONS	
Objective	Planned Result	Actual Result
<p>Promote recreational angling and encourage participation by young anglers.</p>	<p>1. Where appropriate support trout fishing events, using liberations of 2-year old rainbow trout, to encourage participation and family involvement</p> <p>2. Production of Regional Stillwater Sports Fisheries information on Taranaki Fish and Game website, with an emphasis on perch fishing opportunities and methods.</p>	<p>Childrens fishing days were held at Lake Ngangana and in the Patea River at Stratford, and were attended by a total of 217 children who got their first taste of fishing. The trout were released at each site at the end of the day and so also presented an ongoing opportunity for local children and anglers. Publicised releases were also made into Opunake Lake and Sattlers Dam for local families and anglers to utilise.</p> <p>With the decision to put all how to and access information on the website this material was included here and the pamphlet will not now be produced with an associated cost saving.</p>
<p>The informing and education of anglers and hunters by the</p>	<p>1. Production of pamphlet "Introduction to Duck Hunting in the Taranaki</p>	<p>With the move to using the website as the key means of sharing information the information currently on the F&amp;G website was reviewed.</p>



<p>provision of information.</p> <p>(Stat Ref 26Q (1)c(ii), Conservation Act Mgt Plan ref para 1.2.7, 2.2.10, 2.2.16</p>	<p>Region”.</p> <p>2. Provide timely and useful information to licence holders when requested. Proactively utilise opportunities such as newspapers, website and public events to make information available.</p> <p>3. Opportunities for publicity on angling and hunting are taken and copies of coverage reported to Council.</p> <p>4. Develop and agree long-term strategy to achieve appropriate hunter behaviour.</p>	<p>This is reasonably comprehensive and the decision was made not to in effect repeat the information on the Taranaki pages. However once the national website redesign is complete it maybe appropriate to review the nationally produced information at this time. The 2019 gamebird hunting guide information was also updated.</p> <p>Written and verbal information was provided to licence holders as and when requested throughout the reporting period. Advertisements were run to inform landholders of game season regulations and bag limits and hunting and fishing articles were provided to newspapers in the region during the year. An article on a kids' trout fishing promotion was provided to 2 radio stations.</p> <p>Articles promoting the new hunting and angling seasons occurred in print and on-line media as a result of Council press releases. Copies of coverage were reported to Council.</p> <p>On hold awaiting final outcomes from reform of the arms legislation and what impacts this may have on gamebird hunting.</p>
--	--	--

<b>1500 Compliance</b>					
	External Costs	Hours	Internal Costs	Income	Net Costs
Budget	<b>2,500</b>	<b>282</b>	<b>27,548</b>	-	<b>30,048</b>
Actual	<b>843</b>	<b>234</b>	<b>27,777</b>	<b>700</b>	<b>27,920</b>

<b>PROJECT</b>	<b>RANGER MANAGEMENT</b>	
Objective	Planned Result	Actual Result
<p>The protection and enhancement of the region's trout and game bird resources by the operation of an enforcement program consistent with the compliance policy and strategy and including utilising properly trained honorary rangers.</p> <p>(Mgt Plan ref para 2.2.23)</p>	<p>1. The recruitment, training and skill maintenance of Council's Honorary Fish and Game Ranger team is consistent with the Compliance Policy and Strategy.</p> <p>2. Provision of safety and compliance training and maintenance of compliance skills is provided on at least two occasions during the year.</p> <p>3. Comprehensive report detailing compliance activities including ranger management and results over the year presented to Council by 31 August 2019.</p>	<p>The Council operated 13 honorary rangers and 2 warranted staff over the year consistent with the objectives of the Compliance Strategy.</p> <p>Ranger warrants were renewed for another three years on 1 October 2018</p> <p>Ranger training courses were held on 8<sup>th</sup> September 2018 and 13<sup>th</sup> April 2019 and all rangers attended at least one training course during the year. Taranaki rangers demonstrate a high level of skill and are valued representatives of Taranaki F&amp;G</p> <p>A 2018/2019 Compliance report was presented at Council's 12 October 2019 meeting.</p>

<b>PROJECT</b>	<b>COMPLIANCE</b>	
Objective	Planned Result	Actual Result
<p>Hunters and anglers comply with all legal requirements and current season regulations.</p> <p>(Mgt Plan ref para 2.2.23)</p>	<p>1. Compliance checks and any prosecutions are completed consistent with the Compliance Policy and Strategy and also the Reparation Policy.</p>	<p>Fish &amp; Game Rangers carried out a successful joint ranging operation with NZ Police on Opening Weekend of the 2019 game season. This was the second time Council has worked with the Police looking at gamebird compliance and also safe firearm use. This shared approach is well received by hunters and one we will look to continue with.</p> <p>Compliance checks did not reach the target of 100 hunters and 100 anglers however this did not reflect any lack of effort on the part of rangers. The level of compliance was 98% for anglers and 97% for hunters despite a ranging focus on an out of the way area which has been rarely visited and which might be expected to be less compliant.</p> <p>All offences detected were successfully resolved by way of diversion or formal warning consistent with the national Prosecution Policy</p>

<b>1600</b>		<b>Licencing</b>		
	External Costs	Hours	Internal Costs	Net Costs
Budget	<b>8,868</b>	<b>80</b>	<b>7,815</b>	<b>16,683</b>
Actual	<b>8,050</b>	<b>27</b>	<b>3,212</b>	<b>11,260</b>

<b>PROJECT</b>	<b>LICENCING</b>	
Objective	Planned Result	Actual Result
<p>To issue hunting and fishing licences in such a way that they are readily available and easily purchased.</p> <p>(Stat. Ref Sec 26Q(1)(f), Conservation Act) (Mgt Plan ref para 2.2.25)</p>	<p>1. Hunters and anglers are aware of and can quickly and easily buy their licences on-line.</p> <p>2. Progress reporting on licence sales provided to the Council throughout the year.</p>	<p>2019 game licences were available for sale at licence agents throughout the Taranaki region by 31 March 2019.</p> <p>2018 / 2019 Fishing licences were made available for sale at licence agents throughout the Taranaki region on 21 August 2018.</p> <p>Progress reports on licence sales were provided to the Council during the year. Licence sales are tabulated in Appendix 2 and show a 4.5% increase in game licence LEQs sold over last season and 4% decrease in fishing licence LEQs.</p>

<b>PROJECT</b>	<b>LICENCE AGENT SERVICING</b>	
Objective	Planned Result	Actual Result
<p>To maintain a cost effective and efficient licence agent network.</p> <p>(No Stat or Mgt Plan ref)</p>	<p>1. Provision of ready and valued support and assistance to agents such that they are kept up to date, resourced and operate as effective licence agents.</p> <p>2. Agents are fully aware of and familiar with the new licence categories and able to appropriately advise the buyer.</p>	<p>Licence agents were managed in accordance with Council policy. All agents are now using the online licencing system.</p> <p>2019 game regulation guides were delivered to licence agents on 13 and 14 March 2019.</p> <p>2019/2020 fishing licence regulation guides were delivered to licence agents on 26 and 27 August 2019.</p> <p>Publicity on buying licences through the Fish and Game web site occurred through Fish &amp; Game Magazine, Hunting &amp; Angling newsletters, newspaper advertisements and the Fish &amp; Game Website. Agents were also issued with a summary chart of categories and pricing which they could use when discussing options with a customer</p>

<b>1700</b>		<b>Council</b>		
	External Costs	Hours	Internal Costs	Net Costs
Budget	<b>9,500</b>	<b>280</b>	<b>27,352</b>	<b>36,852</b>
Actual	<b>13,068</b>	<b>236</b>	<b>28,015</b>	<b>41,083</b>

<b>PROJECT</b>	<b>COUNCIL</b>	
Objective	Planned Result	Actual Result
<p>The effective direction of the management of the Council's business.</p> <p>(Stat. Ref Sec 26 ZD, Conservation Act)</p>	<p>1. Not less than six meetings of the Council that comply with all legal requirements, to be held before 31 August 2019.</p> <p>2. Council elections are conducted in an effective, appropriate and timely manner and the new Council provided with familiarisation and governance training as required.</p>	<p>At least a quorum of Councillors was present at 5 of the 6 meetings of the Council held during 2018/19 as shown in Appendix 3.</p> <p>The Council election was held in November 2018. There were thirteen nominations for 12 vacancies. Members took office on 31 October 2018 and held their first meeting on 3 November 2018 at which they received brief familiarisation and governance training, noting that 11 of the councillors had previously been involved with Council.</p>

<b>1800 Planning and Reporting</b>				
	External Costs	Hours	Internal Costs	Net Costs
Budget	<b>7,300</b>	<b>295</b>	<b>28,817</b>	<b>36,117</b>
Actual	<b>6,511</b>	<b>325</b>	<b>38,602</b>	<b>45,113</b>

<b>PROJECT</b>	<b>MANAGEMENT PLANNING</b>	
Objective	Planned Result	Actual Result
Policies reflect national policies and good governance.  (Stat. Ref Secs 26Q(1)(e)(v), 26ZD (8), Conservation Act)	1. Regional policies are developed and adopted when required.  2. The 5-year strategic plan is reviewed and agreed by Council by March 2019.	The following policies were reviewed, amended or written: 30 March 2019 meeting <ul style="list-style-type: none"> <li>• Review Governance Policy</li> <li>• Bequest Policy</li> </ul> 24 August 2019 meeting <ul style="list-style-type: none"> <li>• Vehicle Policy</li> <li>• Health &amp; Safety Policy</li> </ul> The Strategic Plan was reviewed on the 30 <sup>th</sup> March 2019 and provided the basis for developing the Annual Plan.

<b>PROJECT</b>	<b>STAFF MANAGEMENT</b>	
Objective	Planned Result	Actual Result
Provide a co-ordinated, co-operative and supportive relationship between Council, Staff and licence holders  (No Stat or Mgt Plan ref)	1. Effective management of staff and administration of Council consistent with best practice.	There is a constructive, effective, valued and professional relationship between staff, Council and licence holders.

<b>PROJECT</b>	<b>ADMINISTRATIVE SUPPORT</b>	
Objective	Planned Result	Actual Result
Financial and administrative processes and reporting assist staff and Council and are robust, transparent and effective.	1. Implement review outcomes re computing requirements including file storage and sharing.  2. Implement any outcomes of National Council financial review.	Upgraded to Office 365 to facilitate consistency and sharing of functions among regions  Review is ongoing

<b>PROJECT</b>	<b>ANNUAL PLANNING</b>	
Objective	Planned Result	Actual Result
To formulate and adopt an Annual Operational Work Plan.  (Stat. ref Sec 26Q(3), Conservation Act)	1. Adoption of a proposed Annual Budget and Operational Work Plan for 2019/20 by the Council by 31 August 2019.	Council's Annual Operational Work Plan and Budget for 2019/2020 was developed consistent with the objectives identified in the 5-year plan and adopted on 24 August 2019.

<b>PROJECT</b>	<b>ANNUAL REPORTING</b>	
Objective	Planned Result	Actual Result
To furnish the Minister of Conservation with an annual report on the operations of the Council for the year.  (Stat. ref Sec 26X, Conservation Act)	1. The adoption and presentation by the Council at a public annual general meeting of its audited annual Performance Report for 2017/2018 not later than 31 December 2018, and its dispatch to the Minister directly thereafter.	Council's audited Annual Report for 2017/18 was adopted and presented at a public annual general meeting in New Plymouth on 8 December 2018. A PDF version was e-mailed to parliament on 13 December 2018.

<b>PROJECT</b>	<b>REGIONAL AND NATIONAL LIAISON</b>	
Objective	Planned Result	Actual Result
Effective management and planning of cross boundary sports fish and game bird species.  (Mgt Plan ref para 3.3.1 and 3.3.2)	1. Effective communications with other regional managers and input and valued comment on issues affecting Fish & Game and sports fish and game bird management.	Staff attended 3 managers meetings and also national public awareness meeting.  The Manager regularly liaised with Regional Managers/CEO's and provided input and comments on Fish & Game issues as appropriate.
Effective liaison with New Zealand Fish and Game Council to meet all statutory requirements  (Stat. ref Sec 26C(1), Conservation Act) (Mgt Plan ref para 2.2.31, 2.2.32)	1. Representation to New Zealand Fish and Game Council by 31 August 2019, of the Council's recommendations for licence fees, fund redistribution, research requirements, and national policy development.  2. Representation at the Fish and Game New Zealand Regional Managers meetings.  3. Effective communication with NZC staff and valued comment provided on Fish and Game issues when requested.	Council's recommendation for the 2019/2020 licence fee was forwarded to NZ Fish and Game on 17 <sup>th</sup> May 2019.  Council made recommendations on the development of National Policy for; <ul style="list-style-type: none"> <li>• Upland Game Properties</li> <li>• Setting National Policy</li> <li>• Bequests</li> <li>• Code of Practice for Game Bird Hunting</li> <li>• Infringement Notices</li> <li>• Prosecutions</li> </ul> The Manager represented the Council at Regional Managers Meetings on 3 occasions within the reporting period.  The Manager proactively provided comment to NZ Fish and Game Council on operational matters and items of policy when requested or as appropriate.

## STAFF CO-ORDINATION AND TRAINING

The Council's role as a good employer is to ensure that all practicable steps are taken to provide staff with a safe and healthy work environment and that staff have the appropriate training necessary to carry out their duties safely, legally and effectively.

PROJECT	STAFF COMMUNICATION	
Objective	Planned Result	Actual Result
Maintain regular staff communications and involvement in overall operations of Fish and Game	<p>1. Regular staff meetings and / or phone conferences to share information such that all staff are aware of what is generally occurring, and where appropriate have ready opportunity for input into decisions and management direction.</p> <p>2. Performance reviews are completed for the past year and new objectives agreed for all staff.</p>	<p>6 staff meetings were held prior to Council meetings during the year as well as regular phone and email conversations.</p> <p>Staff performance reports completed for 2017/18 year and new measures agreed for 2018/19 year.</p>

PROJECT	STAFF TRAINING	
Objective	Planned Result	Actual Result
Organise specific training opportunities to suit the individual requirements of staff.	Staff training identified in performance review process is planned and undertaken.	Staff attended a 2-day WFT GPS training course, a wetland symposium and an Outdoor First Aid refresher course.

PROJECT	ACCOMMODATION	
Objective	Planned Result	Actual Result
Work place is safe and comfortable, meets work requirements including accessibility to the public and is cost effective.	Complete setup of New Plymouth Office and update Whanganui Office signage and layout.	Office workspaces provide comfortable, safe and effective working conditions for staff. Signage updated at the New Plymouth office during the year. No progress with Whanganui Office signage

<b>PROJECT</b>	<b>HEALTH AND SAFETY</b>	
Objective	Planned Result	Actual Result
<p>Ensure that Fish &amp; Game operations occur safely and are consistent with Occupational Safety and Health policy, standards and best practice.</p>	<ol style="list-style-type: none"> <li>1. All processes and activities are consistent with Council Health &amp; Safety Policy and hazard control plans, reviews and audits occur as scheduled, all necessary equipment and training is provided and new hazards are identified and addressed appropriately.</li> <li>2. All accidents are reported and recorded in the accident register, investigations completed and any identified actions implemented and reported to Council at the next meeting.</li> <li>3. Hazard Control Plans are identified and developed / amended for any new activity.</li> <li>4. An annual review of Health and Safety Management is completed in September 2018 and reported to Council.</li> <li>5. Compliance with HSAW requirements and policy and any issues identified are reported to each meeting of Council.</li> <li>6. Two monthly staff meetings which include a specific agenda item to discuss HSAW are held.</li> <li>7. Staff are actively involved in implementing HSAW policy and ensuring a safe workplace.</li> </ol>	<p>A detailed Health and Safety report was included in every Council meeting agenda. This highlighted that the identified hazard control plans were in place and updated as required, that all reviews and audits occurred as scheduled and any new hazards that were identified and how these were addressed.</p> <p>There were 3 near misses reported in the period, each of which were fully investigated and effective remedial actions put in place.</p> <p>All plans were reviewed over the year to address any new activities or identified hazards.</p> <p>Reported to August 2018 Council meeting. 2019 review completed in August 2019 and included scheduled 3 yearly review of H&amp;S Policy.</p> <p>This is a formal agenda item at each meeting. Staff have developed and demonstrate a strong Health &amp; Safety culture.</p> <p>Six two monthly staff meetings to discuss HSAW were held during the year.</p> <p>Monitored and reported on at each Council meeting</p>



**Appendix 1                      Taranaki Fish and Game Council  
Trout Liberations, 2018/2019**

Releases of fingerling or yearling brown and rainbow trout into Taranaki Region rivers and lakes during the 2018/2019 financial year. All fish raised at the Hawera hatchery were produced from Lake Tarawera-strain ova received from the Eastern Fish and Game Region

Total num

<b>Water</b>	<b>Number Released</b>
Lake Ratapiko	355
Lake Mangamahoe	404
Tokaora Quarry pond	500
Stony River	100
Patea River (upper)	301
Patea River (lower - on behalf of Trustpower Ltd as per operating consent condition)	1,500*
<b>Total Released</b>	<b>3,160</b>

\* = includes 1,000 brown trout

Releases of 2-year old hatchery rainbows in the Taranaki Region during the 2018/2019 financial year:

<b>Water</b>	<b>Date</b>	<b>Hatchery Origin</b>	<b>Number Released</b>
Lake Ngangana	26.10.18	F&G Ngongataha	250
Opunake Lake	26.10.18	F&G Ngongataha	250
Sattlers Dam	11.02.19	DOC Turangi	100
<b>Total Released</b>			<b>600</b>



Appendix 2

Licence Sales

<b>FISHING LICENCES</b>	<b>09/10</b>	<b>10/11</b>	<b>11/12</b>	<b>12/13</b>	<b>13/14</b>	<b>14/15</b>	<b>15/16</b>	<b>16/17</b>	<b>17/18</b>	<b>18/19</b>
Family	146	114	125	137	145	144	129	134	125	127
Adult Season	574	546	537	597	573	556	472	437	477	390
Junior Season	56	75	55	73	57	72	56	49	75	66
Non-Resident Adult						22	49	58	61	73
Non Resident Junior									1	3
Loyal Senior							46	44	55	66
Local Area							28	22	25	37
Winter Adult	45	48	54	40	61	54	26	13	27	50
Winter Junior	2	12	12	8	5	7	0	0	0	
Long Break							6	5	4	8
Short Break							64	57	51	49
Adult Day	253	242	259	324	326	312	277	269	170	220
Non-Resident Adult Day									110	78
Junior Day	35	32	17	27	15	27	38	23	28	25
Non-Resident Junior							4	1	2	4
LEQ Total	855	789	797	880.5	873	877	870	810	866	831
<b>Actual Total</b>	<b>1,112</b>	<b>1,069</b>	<b>1,059</b>	<b>1,206</b>	<b>1,182</b>	<b>1,194</b>	<b>1,195</b>	<b>1,112</b>	<b>1,212</b>	<b>1,199</b>

<b>HUNTING LICENCES</b>	<b>09/10</b>	<b>10/11</b>	<b>11/12</b>	<b>12/13</b>	<b>13/14</b>	<b>14/15</b>	<b>15/16</b>	<b>16/17</b>	<b>17/18</b>	<b>18/19</b>
Adult	1169	1154	1162	1110	1106	1128	1099	1,104	1,113	1,034
Junior	136	119	125	120	109	108	100	79	93	85
Child	50	49	41	33	53	41	47	53	28	28
Adult Day	45	27	26	38	38	41	44	44	50	45
Junior Day	1	2	2	4	5	-	1	3	1	
LEQ Total	1,207	1,186	1,195	1,145	1,136	1,158	1,132	1,129	1,141	1,192
<b>Actual Total</b>	<b>1,401</b>	<b>1,351</b>	<b>1,356</b>	<b>1,305</b>	<b>1,311</b>	<b>1,318</b>	<b>1,291</b>	<b>1,283</b>	<b>1,285</b>	<b>1,062</b>

**Appendix 3**

**Attendance at Council Meetings 2018/2019**

Taranaki Fish and Game Council meetings were held as follows.

<b>Date</b>	<b>Place</b>	<b>Councillors Present</b>
3 November 2018	Stratford	12
8 December 2018	New Plymouth	12
9 February 2019*	Raetihi	6
30 March 2019	Whanganui	8
22 June 2019	Waitara	7
24 August 2019	Opunake	7

\* No quorum achieved

Councillors attended meetings as follows

<b>Councillor</b>	<b>Number of Meetings Attended.</b>
P Blewman	5
A Flynn	4
G Karalus	4
R Sargeson	6
C Donald	4
C McEwen	5
D Potroz	5
C Bright	3
S Hugo	3
C Potroz	5
J Nancarrow	3
D Gordon	5

**INDEPENDENT AUDITOR'S REPORT**

**TO THE READERS OF TARANAKI FISH AND GAME COUNCIL'S FINANCIAL STATEMENTS AND STATEMENT OF PERFORMANCE FOR THE YEAR ENDED 31 AUGUST 2019**

The Auditor-General is the auditor of Taranaki Fish and Game Council (the Fish and Game Council). The Auditor-General has appointed me, Vivien Cotton, using the staff and resources of Cotton Kelly Smit Ltd (CKS Audit), to carry out the audit of the financial statements and statement of performance of the Fish and Game Council on his behalf.

**Opinion on the financial statements and the statement of performance**

We have audited:

- the financial statements of the Fish and Game Council on pages 6 to 19, that comprise the statement of financial position as at 31 August 2019, the statement of financial performance and statement of cash flows for the year ended on that date and the notes to the performance report that includes accounting policies and other explanatory information; and
- the statement of performance of the Fish and Game Council on pages 20 to 48.

In our opinion:

- the financial statements of the Fish and Game Council: on pages 6 to 19:
  - present fairly, in all material respects:
    - its financial position as at 31 August 2019; and
    - its financial performance and cash flows for the year then ended; and
  - comply with generally accepted accounting practice in New Zealand in accordance with the Public Benefit Entity Simple Format Reporting – Accrual (Public Sector) framework; and
- the statement of performance of the Fish and Game Council on pages 20 to 48:
  - presents fairly, in all material respects, the Fish and Game Council's performance for the year ended 31 August 2019, including for each class of reportable outputs:
    - its standards of performance achieved as compared with the forecasts included in the Annual Plan for the financial year; and
    - its actual revenue and expenses as compared with the forecasts included in the Annual Plan for the financial year; and
  - complies with generally accepted accounting practice in New Zealand.

Our audit was completed on 4 December 2019. This is the date at which our opinion is expressed.

The basis for our opinion is explained below. In addition, we outline the responsibilities of the Council and our responsibilities relating to the financial statements and the statement of performance, we comment on other information, and we explain our independence.

**Basis for our opinion**

We carried out our audit in accordance with the Auditor-General's Auditing Standards, which incorporate the Professional and Ethical Standards and the International Standards on Auditing (New Zealand) issued by the New Zealand Auditing and Assurance Standards Board. Our responsibilities under those standards are further described in the Responsibilities of the auditor section of our report.

We have fulfilled our responsibilities in accordance with the Auditor-General's Auditing Standards.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **Responsibilities of the Council for the financial statements and the statement of performance**

The Council is responsible on behalf of the Fish and Game Council for preparing financial statements and a statement of performance that are fairly presented and comply with generally accepted accounting practice in New Zealand.

The Council is responsible for such internal control as it determines is necessary to enable it to prepare financial statements and a statement of performance that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements and the statement of performance, the Council is responsible on behalf of the Fish and Game Council for assessing the Fish and Game Council's ability to continue as a going concern. The Council is also responsible for disclosing, as applicable, matters related to going concern and using the going concern basis of accounting, unless there is an intention to merge or to terminate the activities of the Fish and Game Council, or there is no realistic alternative but to do so.

The Council's responsibilities arise from the Public Finance Act 1989, the Crown Entities Act 2004, and the Conservation Act 1987.

### **Responsibilities of the auditor for the audit of the financial statements and the statement of performance**

Our objectives are to obtain reasonable assurance about whether the financial statements and the statement of performance, as a whole, are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit carried out in accordance with the Auditor-General's Auditing Standards will always detect a material misstatement when it exists. Misstatements are differences or omissions of amounts or disclosures, and can arise from fraud or error. Misstatements are considered material if, individually or in the aggregate, they could reasonably be expected to influence the decisions of readers taken on the basis of these financial statements and the statement of performance.

For the budget information reported in the financial statements and the statement of performance, our procedures were limited to checking that the information agreed to the Fish and Game Council's Annual Plan.

We did not evaluate the security and controls over the electronic publication of the financial statements and the statement of performance.

As part of an audit in accordance with the Auditor-General's Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. Also:

- We identify and assess the risks of material misstatement of the financial statements and the statement of performance, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- We obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Fish and Game Council's internal control.
- We evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Council.

- We evaluate the appropriateness of the reported performance information within the Fish and Game Council's framework for reporting performance.
- We conclude on the appropriateness of the use of the going concern basis of accounting by the Council and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Fish and Game Council's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements and the statement of performance or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Fishing and Game Council to cease to continue as a going concern.
- We evaluate the overall presentation, structure and content of the financial statements and the statement of performance, including the disclosures, and whether the financial statements and the statement of performance represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the Council regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Our responsibilities arise from the Public Audit Act 2001.

### **Other Information**

The Council is responsible for the other information. The other information comprises the information included on pages 1 to 5, but does not include the financial statements and the statement of performance, and our auditor's report thereon.

Our opinion on the financial statements and the statement of performance does not cover the other information and we do not express any form of audit opinion or assurance conclusion thereon.

In connection with our audit of the financial statements and the statement of performance, our responsibility is to read the other information. In doing so, we consider whether the other information is materially inconsistent with the financial statements and the statement of performance or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on our work, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

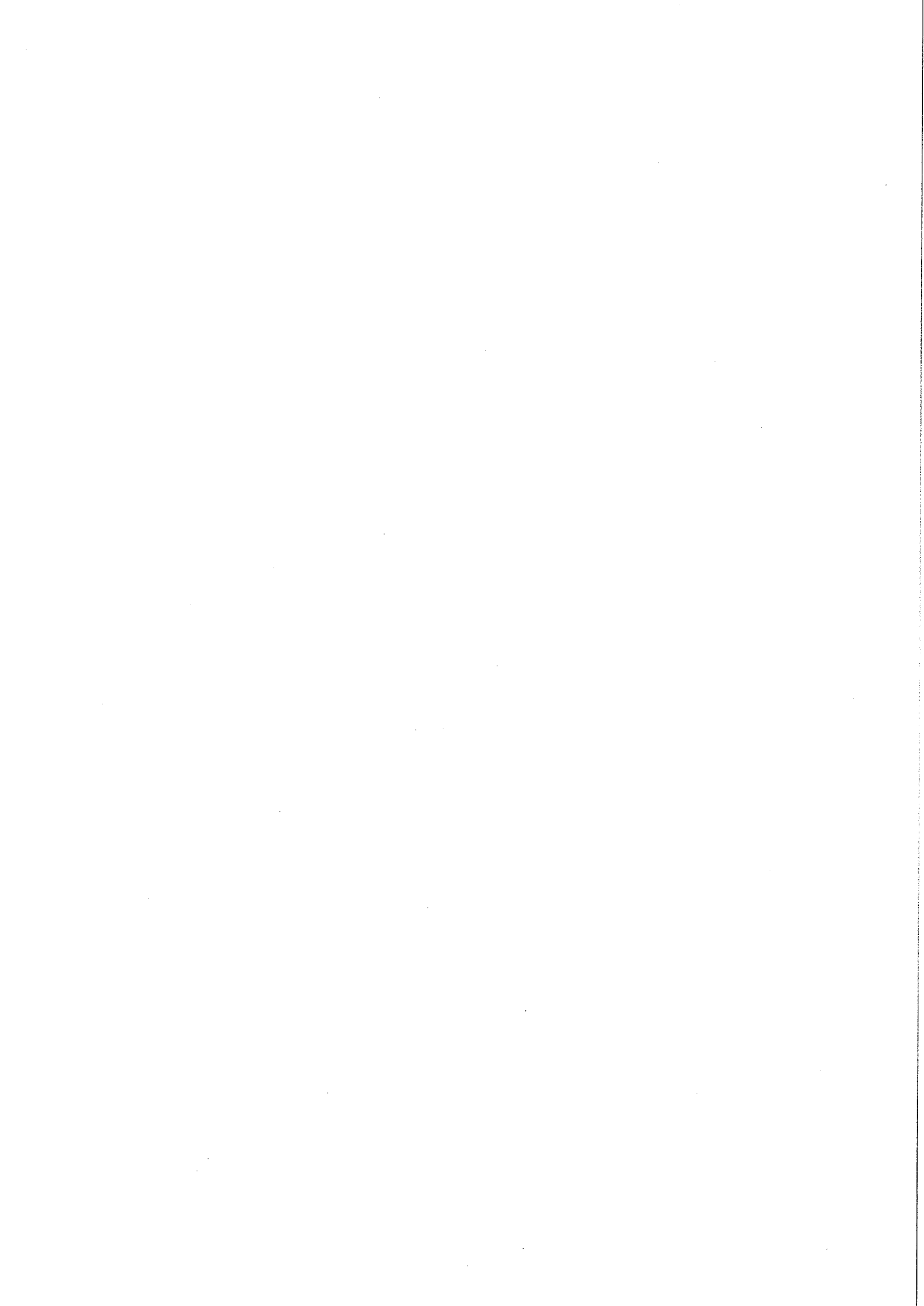
### **Independence**

We are independent of the Fish and Game Council in accordance with the independence requirements of the Auditor-General's Auditing Standards, which incorporate the independence requirements of the Professional and Ethical Standard 1 (Revised): Code of Ethics for Assurance Practitioners issued by the New Zealand Auditing and Assurance Standards Board.

Other than the audit, we have no relationship with, or interests in, the Fish and Game Council.



Vivien Cotton  
CKS Audit  
On behalf of the Auditor-General  
Palmerston North, New Zealand



4 December 2019

PO Box 5257  
Unit 6, Northcote Office Park  
98 Grey St, Palmerston North 4410

Email [admin@auditors.co.nz](mailto:admin@auditors.co.nz)  
[www.auditors.co.nz](http://www.auditors.co.nz)

Phone 06 354 3685

Paul Blewman  
Council Chairman  
Taranaki Fish and Game Council  
PO Box 4152  
WANGANUI

Dear Paul,

**AUDIT OF THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 AUGUST 2019**

The audit has been completed and the signed audit report and financial statements have been returned. The audit once again progressed very well this year.

We have conducted our audit in accordance with International Standards on Auditing (New Zealand), with the objective of expressing an opinion on the financial statements prepared by management in accordance with generally accepted accounting practice in New Zealand. The engagement team and the firm have complied with relevant ethical requirements regarding independence.

It is our responsibility to provide those charged with governance with timely observations arising from the audit that are significant and relevant to the Council's responsibility to oversee the financial reporting process. This management letter allows us to communicate with those charged with governance as well as management.

Based on significant findings and other matters which arose during the course of the audit, we have the following comments and recommendations to make:

**1. AUDIT REPORT**

The Audit Report on the 2019 financial statements and statement of performance of the Taranaki Fish and Game Council is an unmodified audit report and contains no matters that the Council needs to consider further.

*SUGGESTION*

*That the Council notes the 2019 Audit Report is unmodified.*

*That the Council acknowledges CKS Audit's responsibility to submit the Audit Report along with the related financial statements and statement of performance to the Auditor-General.*

*That the Council fulfills its responsibility to submit the Audit Report along with the related financial statements and statement of performance to Parliament.*

**2. LEGISLATIVE COMPLIANCE RESPONSIBILITIES**

It is the responsibility of management, with the oversight of those charged with governance, to ensure that Taranaki Fish and Game Council's operations are conducted in accordance with the provisions of laws and regulations, including compliance with the provisions of laws and regulations that determine the reported amounts and disclosures in Taranaki Fish and Game Council's financial statements. This includes, but is not limited to, compliance with the Public Finance Act 1989, the Conservation Act 1987 and the Crown Entities Act 2004.



There are a number of specific legislative provisions that we review each year as a result of our requirements as auditor. However, the auditor is not responsible for preventing non-compliance and cannot be expected to detect non-compliance with all laws and regulations.

During the course of the audit this year, no instances of non-compliance with the laws and regulations have come to our attention.

*SUGGESTION*

*That the Council continues to monitor its compliance with all applicable legislative provisions.*

**3. FRAUD**

The primary responsibility for the prevention and detection of fraud rests with both those charged with governance of Taranaki Fish and Game Council and management. It is important that management, with the oversight of those charged with governance, place a strong emphasis on fraud prevention and fraud deterrence. This involves a commitment to creating a culture of honesty and ethical behaviour which can be reinforced by an active oversight by those charged with governance. The auditor is responsible for obtaining reasonable assurance that the financial statements taken as a whole are free from material misstatement, whether caused by fraud or error.

During our audit, we have not identified a fraud or obtained information that indicates that a fraud may exist. Additionally, we have not identified any other matters related to fraud that are, in our judgement, relevant to the Council's responsibilities that should be brought to the Council's attention.

*SUGGESTION*

*That the Council continues to ensure that appropriate internal controls are in place for the prevention and detection of fraud through the Fish and Game Council's Policy on Fraud.*

**4. REVIEW OF INTERNAL CONTROLS**

Internal controls and appropriate segregation of duties are a critical part of any accounting system. These are the responsibility of management, and the risks associated with any lack of segregation of duties must always be assessed to ensure that the financial statements are free from material misstatement, whether due to fraud or error.

One of the key items to indicate that a check has occurred is the evidencing by use of a signature. e.g. Invoices that are paid should be signed as approved for input into the system by a cheque signatory as sighted and approved, expenditure listings should be approved for payment, timesheets signed as approved by the supervisor. The use of a signature by an "authorised" staff member clearly shows that the transaction has occurred (goods or services received) or is approved for action through the accounting system.

As part of the audit process we reviewed and enquired about the accounting procedures and internal control processes that are in place. Because of the inherent limitations of an audit, there is an unavoidable risk that some material misstatements may not be detected, even though the audit is properly planned and performed in accordance with New Zealand Auditing Standards.

We did not identify any significant deficiencies in internal controls that require your attention:

**5. THE FISH AND GAME COUNCIL'S ACCOUNTING POLICIES, ACCOUNTING ESTIMATES & FINANCIAL STATEMENT DISCLOSURES**

***RELATED PARTIES***

International Financial Reporting Standards have established a wider definition of who is captured when assessing conflicts of interest and related party transactions. All Councillors and Members of the Senior Management of the Fish and Game Council must review any relationships (and as a result transactions) that they or their close family have with transactions incurred by the Fish and Game Council.

As the Council will be familiar with the OAG guidance on conflicts of interest, it is also good to keep in mind the annual financial statements disclosure requirements, which include the dollar amounts. We have discussed this with the Fish and Game Council during the audit and the appropriate disclosures have been made in the financial statements (note 8).

***SUGGESTION***

*That the Council continues to ensure that all related party transactions are identified during the year.*

**6. OTHER MATTERS ARISING FROM THIS YEARS AUDIT**

***(a) STATEMENT OF PERFORMANCE***

We have reviewed the statement of performance prepared and are satisfied that all significant disclosures made are supported by appropriate documentation.

Last year the OAG published a guidance on Performance Reporting for Fish and Game Councils with a focus on high level outcomes and outputs rather than the current practice of reporting in detail against the annual plan. We acknowledge that the annual plan for 2019 was set prior to this guidance being received and so this has not been reflected in this year's annual report.

It is important to note that reporting against the annual plan is important for internal Council purposes as this is the accountability of staff to councilors that they are discharging their duties. However, this is a difference between the requirements of internal and external reporting and Councilor's should endeavor to identify what measures would best reflect Fish and Games outcomes which could be used for external reporting purposes.

We would anticipate that the Performance Reporting framework of the Council will evolve over the next twelve months with a more concise Performance Report produced in the 2019/20 year.

Taranaki Fish and Game, through their NZ Fish and Game Council representative may wish to bring this to the National agenda as they may be some benefit in developing a harmonization of outcome measures for all regional councils and this could thus avoid duplication.

***(b) EMPLOYEE FILES***

When completing our payroll walkthrough's and reconciliation of payroll we noted that neither of the employee files contained the outcome of their 2018 performance review which was then the basis of being awarded the 1.8% CPI adjustment that was funded by an increase in the NZ Fish and Game Grant.

The calculation of the revised pay that had been signed by the Manager had been included but the letter notifying of the change was not.

*SUGGESTION*

*That the Council ensures completeness of documentation in employee files for all changes that are made .*

**CONCLUSION**

Please pass on our thanks to Glenn and Jilli for their cooperation and support during the audit.

If you have any questions with respect to the items contained in this letter please do not hesitate to contact us.

Yours sincerely,

A handwritten signature in cursive script, appearing to read "Viv Cotton".

Viv Cotton  
Director