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**PERFORMANCE REPORT OF THE**

**TARANAKI FISH AND GAME COUNCIL**

**FOR THE YEAR ENDED  
31 AUGUST 2020**

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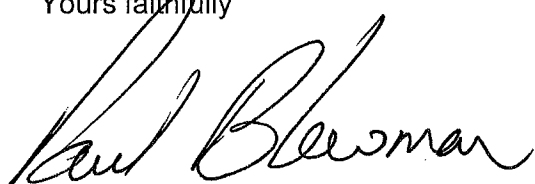
Presented to the House of Representatives pursuant to Section 26X of the Conservation Act 1987.

Minister of Conservation  
Parliament Buildings  
WELLINGTON

Dear Minister

I have the honour to submit, pursuant to Section 26X of the Conservation Act 1987 and Section 44A of the Public Finance Act 1989, the Performance Report and Financial Statements of the Taranaki Fish and Game Council for the year ended 31 August 2020.

Yours faithfully

A handwritten signature in black ink, appearing to read 'Paul Blewman', written in a cursive style.

Paul Blewman  
CHAIRMAN

TARANAKI FISH AND GAME COUNCIL  
26 November 2020

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## **PURPOSE OF TARANAKI FISH AND GAME COUNCIL**

The Council is a Public Entity, created by statute (The Conservation Act 1987) to manage, maintain and enhance the sports fish and game bird resources of its region, in the recreational interests of anglers and hunters. Taranaki Fish and Game derives its revenue from the sale of fish and game licences, interest, contracts for services, grants and miscellaneous sales.

## **OPERATION OF TARANAKI FISH AND GAME COUNCIL**

The Council currently consists of 12 Councillors who were elected in November 2018. Councillors are elected three-yearly by fish and game licence holders in the Council's region. The Council meets a minimum of six times each year, at sites around the region that enable licence holders to attend one or more council meetings should they desire.

The Council's office is in Whanganui, with a branch in New Plymouth. Council employs two staff, a Senior Field Officer in New Plymouth and a Secretary in Whanganui and contracts a Regional Manager / Field Officer to provide management and technical skills.

## DIRECTORY COUNCILLORS

Name	Locality
Paul Blewman – Chairman	Hamilton
Chris Bright	Raetihi
Chris Donald	Waitara
Craig McEwen	Egmont Village
Alan Flynn	New Plymouth
Daniel Gordon	Whanganui
Steve Hugo	Whanganui
Gerard Karalus	Hawera
John Nancarrow	Inglewood
Cory Potroz	Inglewood
David Potroz	Waitara
Romon Sargeson	Waiouru

## STAFF AND CONTRACTORS

Glenn Maclean	Regional Manager / Field Officer, Whanganui
Allen Stancliff	Senior Field Officer, New Plymouth
Jilli Steedman	Secretary, Whanganui

### Whanganui Office

16 Mahoney Street  
P.O. Box 4152  
Whanganui  
Phone and Fax (06) 345-4908  
e-mail [taranaki@fishandgame.org.nz](mailto:taranaki@fishandgame.org.nz)

### New Plymouth Office

3/477A Devon Street East  
P.O. Box 662  
New Plymouth  
Phone and Fax (06) 757-9676  
e-mail [astancliff@fishandgame.org.nz](mailto:astancliff@fishandgame.org.nz)

## **CHAIRMAN'S REPORT**

I am pleased to present the 29<sup>th</sup> Performance Report of Taranaki Fish & Game Council for the year ended 31 August 2020.

As for everyone our big challenge this year was responding to the Covid-19 crisis. Following the March 2020 lockdown the scheduled gamebird hunting season and associated licence revenue was in severe jeopardy. However legislative amendment to the game season conditions allowed for a much-anticipated Opening Day when lockdown conditions eased, and Council is very appreciative of the efforts of the Minister of Conservation supported by the National F&G Council to achieve this at such short notice.

Gamebird hunters embraced this opportunity with licence sales only a little down from previous years levels. This maintenance of revenue along with some cuts in operational spending has enabled council to weather the crises in a robust way to date.

Our angler diary results show a small decline in the average catch rate across the region this season compared to recent years, however the trout were of a similar average size of close to 4lb under the old imperial system. The average catch rate was likely affected by anglers not able to fish through the normally productive autumn period due to the Covid-19 lockdown. This year we also introduced an electronic survey to measure angler satisfaction which highlighted that anglers were generally satisfied with their level of angling success and the size and condition of the trout they caught. Most pleasing was that the great majority of anglers were well satisfied with their overall fishing experience.

In support of fishing opportunities Council released 1871 fingerling trout reared by our Hawera hatchery along with 500 two-year old trout from Ngongotaha. These fish were used to support childrens fishing days at Stratford as well as to sustain highly valued fisheries in local lakes and also the Stony River. Council also worked with volunteers to complete a new angling platform and associated signage at Lake Mangamahoe to increase angling opportunity on what is already the region's most popular lake fishery.

Consistent with Council's objective to encourage participation we continued to review and update information on our web pages regarding opportunities and how to access these. Focusing on the web pages rather than producing pamphlets allows us to ensure that the information is always accurate and up to date. However, to assist anglers find this information Council also produced a card to guide people through the F&G website.

An analysis of the delayed game bird season indicates waterfowl hunters had a good season expending perhaps not surprisingly less total effort overall but for an increased success rate on recent years. This was also the first year of our new duck banding programme in Whanganui which is designed to increase our understanding of the characteristics of this local population and associated hunting effort. Consistent with a new programme and not helped by a forest fire at one site this didn't all go successfully, however did provide a good basis to build on in future years.

Pheasant hunters didn't have quite the same success this season despite an apparent increase in the populations around the region. Changes in land use such as planting of manuka for honey production coupled with large scale predator control programmes appears to be benefitting upland game species, however the challenge for Council is to encourage hunters to take advantage of these new opportunities. To that end this year Council produced detailed information on how to hunt Taranaki pheasants which is available on our website.

Within the region pheasant hunting opportunities managed by Council at Harakeke and Nukumarū are highly regarded by local hunters and Council is delighted to have recently signed a MOU with Summit Forests re also managing gamebird hunting access in their Whanganui Forests from next season.

Fundamental to maintaining sports fish and game bird populations is maintenance and improvement of habitat. At a practical level we continue to actively assist landowners with advice and funding assistance for wetland developments. Council also worked proactively and constructively with landowners, consent applicants, iwi and community groups, and local and regional government to advocate for sustainable and effective land and water use that protects habitat and species values. Council's view is that it is important to take a holistic approach in these cases which recognises the importance of contributing to wider community aspirations as well as achieving specific F&G objectives.

An example of this was supporting Te Korowai o Ngaruahine Trust to obtain funding and consent for removal of a long disused weir on the lower Kaupokonui River. This weir was a significant obstacle to the upstream migration of numerous indigenous fish species as well as trout.

This is also an example of how Council works closely with and in support of a number of Taranaki and Whanganui iwi as opportunities arise. A key involvement has been for the manager to take active role in Te Kopuka which will develop Te Heke Ngahuru – an innovative collaborative process to address and advance the environmental, social, cultural and economic health and wellbeing of Te Awa Tupua.

Over the year we also reviewed our 5-year Strategic Plan to better reflect our Treaty of Waitangi responsibilities and how we will meet these. This identified that we need to proactively go to iwi and whanau over issues which overlap with their interests and aspirations.

Looking ahead for 2021 a major work stream will be review of the Taranaki Sports Fish & Game Management Plan due in late 2021. However, at this point this is on hold awaiting the outcomes of the current review of Fish & Game and any implications this may have.

A long-time key to the success of F&G has been the contribution of volunteers. Council is indebted to the efforts of our Hawera hatchery volunteers for rearing quality trout for release and similarly our honorary rangers who forgo their own hunting and fishing opportunities for the greater good. Council acknowledges and records our thanks for the unstinting efforts of these two groups of volunteers.

I would also like to thank my own Council for their efforts, support and enthusiasm through this difficult period. Working with a constructive and united group who enjoy a laugh makes so much difference. In the same vein Council acknowledges the continued commitment, skills and professionalism of our staff and appreciates their strong support.

As this report highlights Council continues to progress and achieve a great deal in the interests of Taranaki hunters and anglers and the wider community, even despite the unexpected challenges of Covid-19.

Paul Blewman  
Chairman

26 November 2020

## STATEMENT OF RESPONSIBILITY FOR THE YEAR ENDED 31 AUGUST 2020

1. The Council and management of Taranaki Fish and Game Council accept responsibility for the preparation of the annual Financial Statements and the judgements used in them.
2. The Council and management of Taranaki Fish and Game Council accept responsibility for establishing and maintaining a system of internal control designed to provide reasonable assurance as to the integrity and reliability of financial reporting.
3. In the opinion of the Council and management of Taranaki Fish and Game Council, the annual Financial Statements for the year ended 31 August 2020, fairly reflect the financial position and operations of Taranaki Fish and Game Council.

Chairman  
Paul Blewman



26 November 2020

Manager  
Glenn Maclean



26 November 2020



**Statement of Financial Performance  
For the Year Ended 31 August 2020**

	Notes	Actual 2020 \$	Unaudited Budget 2020 \$	Actual 2019 \$
<b>Revenue</b>				
Fish and Game licence sales	1	174,326	193,419	181,686
Grant and Donations	1	224,409	224,259	197,690
Interest		10,497	11,227	12,304
Manganuioteao River Riparian Project	1	10,000	5,000	-
Taranaki Hunting & Habitat Scheme	1	-	15,000	-
Other Revenue	1	39,349	20,000	34,353
<b>Total Revenue</b>		<b>458,580</b>	<b>468,905</b>	<b>426,033</b>
<b>Expenses</b>				
Species Management	2	30,113	39,100	40,212
Habitat Protection & Management	2	2,412	9,000	6,903
Angler / Hunter Participation	2	7,046	10,300	8,248
Public Interface	2	5,345	3,000	3,573
Compliance	2	2,523	2,000	843
Licencing	2	8,202	9,647	8,050
Council	2	7,750	10,500	13,068
Planning / Reporting	2	6,301	6,300	6,511
Manganuioteao River Riparian Project	2	11,490	5,000	5,644
Taranaki Hunting & Habitat Scheme	2	20,997	15,000	5,365
<b>Overheads</b>				
Employee and Contractor related costs	2	241,231	249,241	246,404
Depreciation	4	19,276	32,582	17,539
Other Expenses	2	68,073	78,479	63,581
Reinstatement of Reserves		-	31,338	-
<b>Total Expenses</b>		<b>430,758</b>	<b>501,487</b>	<b>425,941</b>
<b>Surplus / (Deficit)</b>		<b>27,822</b>	<b>(32,582)</b>	<b>91</b>

The accompanying statement of accounting policies and notes form an integral part of this performance report. This performance report should be read in conjunction with the attached Audit Report.

**Statement of Financial Position**  
**As at 31 August 2020**

	Notes	Actual 2020 \$	Unaudited Budget 2020 \$	Actual 2019 \$
<b>ASSETS</b>				
<b>Current Assets</b>				
Bank accounts and cash	3	116,587	206,212	116,342
Debtors and prepayments	3	43,640	29,000	11,474
<b>Total Current Assets</b>		<b>160,227</b>	<b>235,212</b>	<b>127,816</b>
<b>Non-Currents Assets</b>				
Property, plant and equipment	4	91,783	104,264	82,022
Investments	3	396,404	426,520	379,965
<b>Total Non-Current Assets</b>		<b>488,187</b>	<b>530,784</b>	<b>461,987</b>
<b>TOTAL ASSETS</b>		<b>648,414</b>	<b>765,996</b>	<b>589,803</b>
<b>LIABILITIES</b>				
<b>Current Liabilities</b>				
Creditors and accrued expenses	3	71,835	55,000	43,885
Employee costs payable	3	24,893	24,000	24,296
Income in Advance	3	13,084	-	10,842
<b>Total Current Liabilities</b>		<b>109,812</b>	<b>79,000</b>	<b>79,023</b>
<b>TOTAL LIABILITIES</b>		<b>109,812</b>	<b>79,000</b>	<b>79,023</b>
<b>NET ASSETS</b>		<b>538,602</b>	<b>686,996</b>	<b>510,780</b>
<b>ACCUMULATED FUNDS</b>	5	<b>538,602</b>	<b>686,996</b>	<b>510,780</b>

The accompanying statement of accounting policies and notes form an integral part of this performance report. This performance report should be read in conjunction with the attached Audit Report.

**Statement of Cash Flows  
For the Year Ended 31 August 2020**

	Actual 2020 \$	Actual 2019 \$
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
<b>Cash was received from:</b>		
Licence Sales	151,179	184,146
Grants, donations and fundraising	224,409	197,690
Interest	16,477	11,951
Other Revenue	18,841	23,827
GST (net)	5,929	8,283
<b>Cash was applied to:</b>		
Payments to suppliers	145,830	160,803
Payments to employees and contractors	240,634	246,681
<b>Net Cash Flows from Operating Activities</b>	<b>30,371</b>	<b>18,413</b>
<b>CASH FLOW FROM INVESTING &amp; FINANCING ACTIVITIES</b>		
<b>Cash was received from:</b>		
Sale of property, plant and equipment	32,174	27,130
Sale of investments / deposits	-	-
<b>Cash was applied to:</b>		
Purchase of property, plant and equipment	45,861	-
Purchase of investments / deposits	16,439	11,893
<b>Net Cash Flows from Investing and Financing</b>	<b>(30,126)</b>	<b>15,237</b>
<b>Net Increase /(Decrease) in Cash</b>	<b>245</b>	<b>33,650</b>
Opening Cash	116,342	82,692
Closing Cash	116,587	116,342
<b>This is represented by:</b>		
Bank accounts and cash	116,587	116,342

The accompanying statement of accounting policies and notes form an integral part of this performance report. This performance report should be read in conjunction with the attached Audit Report.

**Statement of Accounting Policies  
For the Year Ended 31 August 2020**

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**ACCOUNTING POLICIES APPLIED**

**Reporting Entity**

The Taranaki Fish and Game Council is a Public Entity under the Public Finance Act 1989. The Council was established on 4 May 1991 with the passing of the Conservation Law Reform Act 1990. These financial statements have been prepared in accordance with Section 153-6 of the Crown Entities Act.

**Basis of Preparation**

Taranaki Fish and Game Council has elected to apply PBE SFR-A (PS) Public Benefit Entity Simple Format Reporting – Accrual (Public Sector) on the basis that it does not have public accountability and has total annual expenses of equal to or less than \$2,000,000. All transactions in the Performance Report are reported using the accrual basis of accounting. The Performance Report is prepared under the assumption that the entity will continue to operate in the foreseeable future.

**SPECIFIC ACCOUNTING POLICIES**

**Goods and Services Tax (GST)**

The Council is registered for GST. All amounts are recorded exclusive of GST, except for Debtors and Creditors which are stated inclusive of GST.

**Revenue Recognition**

Taranaki Fish and Game Council derives revenue through the sale of fish and game licences, interest, sale of fish product, contracts, rentals, grants and miscellaneous sales.

*Licence Revenue*

Licence revenue is recognised in relation to the period the licence fee is earned, for example, a fish licence sold in August of the current year which relates to the next fishing season is treated as income in advance.

*Grants Received*

Grants are recognised as revenue when they become receivable unless there is an obligation in substance to return the funds if conditions of the grant are not met. If there is such an obligation, the grants are initially recorded as grants received in advance and recognised as revenue when the conditions of the grant is satisfied.

*Grant from NZFGC*

An annual grant was provided from the New Zealand Fish and Game Council, which is recognised as revenue when it is received.

*Interest*

Interest revenue is recorded as it is earned during the year.

### **Other income**

Income from contracts to provide technical services, rentals and miscellaneous sales are recorded as revenue in the period they are earned.

### **Outputs**

The Council has allocated expenditure based on the 8 output codes – Species management, Habitat Protection & management, Angler and Hunter participation, Public interface, Compliance, Licencing, Council and Planning and Reporting. These are expensed when the related service has been received.

### **Employee related costs**

Wages, Salaries and annual leave are recorded as an expense as staff provide services and become entitled to wages, salaries.

Performance payments are recorded when the employee is notified.

Superannuation contributions are recorded as an expense as staff provide services.

### **Bank accounts and cash**

Bank accounts and cash comprise cash on hand, cheque or savings accounts, and deposits held at call with banks.

### **Debtors and Prepayments**

Debtors are initially recorded at the amount owed. When it is likely the amount owed (or some portion) will not be collected, a provision for impairment is recognised and the loss is recorded as a bad debt expense.

### **Investments**

Investments comprise investments in term deposits with banks.

Deposits with banks are initially recorded at the amount paid. If it appears that the carrying amount of the investment will not be recovered, it will be written down to the expected recoverable amount.

### **Property, plant and equipment**

Property, plant and equipment is recorded at cost, less accumulated depreciation and impairment losses.

Donated assets are recognised upon receipt of the asset if the asset has a useful life of 12 months or more, and the current value of the asset is readily obtainable and significant. Significant donated assets are recognised upon receipt at valuation. Significant donated assets for which current values are not readily obtainable are not recognised.

For an asset to be sold, the asset is impaired if the market price for the equivalent asset falls below its carrying amount.

For an asset to be used by the Council, the asset is impaired if the value to the Council in using the asset falls below the carrying amount of the assets.

Depreciation is both Straight Line and Diminishing Value. Rates used are:

Buildings	25 Years
Plant & Equipment	10 – 21.6% DV
Motor Vehicles	10 - 30% DV
Office Equipment	14.4% to 80.4% DV

### **Creditors and accrued expenses**

Creditors and accrued expenses are measured at the amount owed.

### **Game Bird Habitat Stamp Levy**

Levies of \$3,957 (GST excl) have been collected and are paid to New Zealand Fish and Game Council per the New Zealand Game Bird Habitat Stamp Regulations 1993.

### **Employee costs payable**

A liability for employee costs payable is recognised when an employee has earned an entitlement. These include salaries and wages accrued up to balance date and annual leave earned but not yet taken at balance date. A liability and expense for long service and retirement gratuities is recognised when the entitlement becomes available to the employee.

### **Restricted & Discretionary Reserves**

Restricted & Discretionary reserves are those reserves subject to specific conditions accepted as binding by the Council and which may not be revised by the Council without specific purposes or when certain conditions are met.

### *Non-Resident Licence Income*

The non-resident fisheries reserve is for the purposes of management of fisheries popular with non-resident anglers. The reserve was established with the introduction of the Non-Resident Licence Fee in 2014. A portion of this licence fee is transferred to this reserve based on the number of non-resident licence sales in the financial year.

### *Hunting & Habitat Scheme*

The Hunting & Habitat Scheme fund is for the purpose of enhancing wetlands and upland game habitat within the Taranaki region of Fish and Game. The reserve was established in 2012 to ensure that proceeds from the sale of Tom Watt Farm would be used to enhance wetlands and upland game habitat.

### *Fisheries Project*

The Fisheries Project fund is for the purpose of enhancing freshwater fisheries within the region.

### *Asset Replacement Reserve*

The asset replacement reserve is a reserve set up to enable Council to replace property, plant and equipment.

### *Manganuioteao River Riparian Project*

This is a collaborative project to complete riparian fencing on the Manganuioteao River. External funds are held by Fish and Game on behalf of Fish and Game and two other third parties.

### **Income Tax**

The Council is a Public Benefit Entity and is exempt from the payment of Income Tax in terms of the Income Tax Act 2007.

### **Budget Figures**

The Budget figures are derived from the Council budget that was approved at the Council meeting held on 24<sup>th</sup> August 2019

**Tier 2 PBE Accounting Standards applied**

The Council has not applied any Tier 2 Accounting Standards in preparing its financial statements.

**Changes to Accounting Policies**

There have been no changes to accounting policies, all policies have been applied on a consistent basis with previous years.

**Notes to the Performance Report  
For the Year Ended 31 August 2020**

<b>Note 1: ANALYSIS OF REVENUE</b>	<b>Actual 2020 \$</b>	<b>Unaudited Budget 2020 \$</b>	<b>Actual 2019 \$</b>
<b>Licence Sales</b>			
Fish licence	89,986	100,155	92,458
Non-Resident Levy	3,111	-	3,293
Game licence	81,229	93,264	85,935
<b>Total</b>	<b>174,326</b>	<b>193,419</b>	<b>181,686</b>
<b>Grants and donations</b>			
National Fish and Game Grant	224,259	224,259	197,630
Donations / koha from the public	150	-	60
<b>Total</b>	<b>224,409</b>	<b>224,259</b>	<b>197,690</b>
<b>MRP Income</b>	<b>10,000</b>	<b>5,000</b>	<b>-</b>
<b>Hunting &amp; Habitat Scheme</b>	<b>-</b>	<b>15,000</b>	<b>-</b>
<b>Other Revenue</b>			
Administrative Contracts	5,295	7,000	4,359
Gain on sale/disposal of assets	18,008	-	15,013
Fines / Prosecutions	851	-	700
Summer Season	478	500	448
Trout Liberations	13,956	12,000	12,610
Other revenue	-	-	544
Control	760	500	680
<b>Total</b>	<b>39,349</b>	<b>20,000</b>	<b>34,353</b>
<b>Note 2: ANALYSIS OF EXPENSES</b>			
<b>Species Management</b>			
1110 Population Monitoring	1,126	10,300	9,235
1120 Harvest Assessment	-	3,200	2,520
1140 Hatchery	10,407	8,000	15,003
1160 Releases	17,171	15,800	11,816
1180 Control	1,409	1,800	1,637
	<b>30,113</b>	<b>39,100</b>	<b>40,212</b>
<b>Habitat Protection &amp; Management</b>			
1210 Resource Management	-	-	180
1230 Assisted Habitat	2,412	9,000	6,723
	<b>2,412</b>	<b>9,000</b>	<b>6,903</b>



	Actual 2020 \$	Unaudited Budget 2020 \$	Actual 2019 \$
<b>Angler &amp; Hunter Participation</b>			
1310 Access	1,655	1,250	702
1330 Newsletters & Magazine	5,091	8,000	7,246
1340 Other Publications	-	750	-
1360 Club Relations	300	300	300
	<b>7,046</b>	<b>10,300</b>	<b>8,248</b>
<b>Public Interface</b>			
1430 Advocacy	4,943	3,000	3,440
1440 Public Promotions	402	-	132
	<b>5,345</b>	<b>3,000</b>	<b>3,573</b>
<b>Compliance</b>			
1510 Ranging	-	500	180
1520 Ranger Training	1,323	500	563
1530 Compliance	1,200	1,000	100
	<b>2,523</b>	<b>2,000</b>	<b>843</b>
<b>Licencing</b>			
1620 Agent Servicing	956	943	396
1620 Commission	7,246	8,704	7,654
	<b>8,202</b>	<b>9,647</b>	<b>8,050</b>
<b>Council</b>			
1720 Council Meetings	7,750	10,500	13,068
	<b>7,750</b>	<b>10,500</b>	<b>13,068</b>
<b>Planning &amp; Reporting</b>			
1830 Annual / Other Reporting	6,256	6,200	6,459
1840 National Liaison	44	100	52
	<b>6,301</b>	<b>6,300</b>	<b>6,511</b>
<b>Manganuioteao River Riparian Project</b>	<b>11,490</b>	<b>5,000</b>	<b>5,644</b>
<b>Taranaki Hunting &amp; Habitat Scheme</b>	<b>20,997</b>	<b>15,000</b>	<b>5,365</b>
<b>Employee and Contractor related costs</b>			
Salaries and Management Contract	240,223	243,109	244,254
Fringe Benefit Tax	1,008	1,000	970
ACC Levies	-	350	583
Staff training and other expenses	-	4,782	597
<b>Total</b>	<b>241,231</b>	<b>249,241</b>	<b>246,404</b>
<b>Other Expenses</b>			
Office premises	34,981	35,319	35,305
Office equipment	1,249	2,000	1,350
Communications	8,678	8,900	7,936
General	2,788	2,560	2,362
Field Equipment	3,475	1,000	154
Vehicles	14,242	16,200	16,474
Loss on disposal of asset	2,659	-	-
Asset Replacement Funding	-	12,500	-
<b>Total other expenses</b>	<b>68,073</b>	<b>78,479</b>	<b>63,581</b>
<b>Reinstatement of Reserves</b>	<b>-</b>	<b>31,338</b>	<b>-</b>

**Note 3: ANALYSIS OF ASSETS AND LIABILITIES**

	<b>Actual 2020 \$</b>	<b>Actual 2019 \$</b>
<b>Bank accounts and cash</b>		
Current account balance	109,977	114,734
Manganuioteao River Riparian Project	6,610	1,608
<b>Total</b>	<b>116,587</b>	<b>116,342</b>
<b>Debtors and other receivables</b>		
Accounts receivable and accrued income	43,144	11,236
Prepayments	496	238
<b>Total</b>	<b>43,640</b>	<b>11,474</b>
<b>Investments</b>		
Term Deposits	396,404	379,965
<b>Total</b>	<b>396,404</b>	<b>379,965</b>
<b>Creditors and accrued expenses</b>		
Trade and other payables	49,873	26,712
Accrued Expenses	5,802	6,942
GST Due	16,160	10,231
<b>Total</b>	<b>71,835</b>	<b>43,885</b>
<b>Income in Advance</b>	<b>13,084</b>	<b>10,842</b>
<b>Employee costs payable</b>		
Accrued salaries and wages	5,462	5,360
Annual leave	16,009	15,465
PAYE owing	3,422	3,471
<b>Total</b>	<b>24,893</b>	<b>24,296</b>

**Note 4: PROPERTY, PLANT AND EQUIPMENT  
2020**

<b>Asset Class</b>	<b>Opening Carrying Amount</b>	<b>Purchases</b>	<b>Sales / Disposals</b>	<b>Current Year Depreciation and Impairment</b>	<b>Closing Carrying Amount</b>
Buildings	3,228	-	2,659	569	-
Plant & Equipment	10,906	-	-	1,096	9,810
Vehicles	62,072	45,861	14,166	16,721	77,047
Office Equipment	5,816	-	-	890	4,926
<b>Total</b>	<b>82,022</b>	<b>45,861</b>	<b>16,825</b>	<b>19,276</b>	<b>91,783</b>

<b>Asset Class</b>	<b>Opening Carrying Amount</b>	<b>Purchases</b>	<b>Sales / Disposals</b>	<b>Current Year Depreciation and Impairment</b>	<b>Closing Carrying Amount</b>
Buildings	3,797	-	-	569	3,228
Plant & Equipment	12,125	-	-	1,219	10,906
Vehicles	88,851	-	12,117	14,662	62,072
Office Equipment	6,905	-	-	1,089	5,816
<b>Total</b>	<b>111,678</b>	<b>-</b>	<b>12,117</b>	<b>17,539</b>	<b>82,022</b>

**Note 5: ACCUMULATED FUNDS**

	<b>2020 Actual</b>	<b>2019 Actual</b>
<b>Accumulated Funds</b>		
Balance as at 1 September	110,060	108,583
Surplus / (Deficit)	27,822	91
Transfer to Reserves	(62,785)	(15,645)
Transfer from Reserves	83,348	17,031
<b>Total Accumulated Funds 31 August</b>	<b>158,445</b>	<b>110,060</b>
<b>Dedicated Reserves</b>		
<b>Asset Replacement Reserve</b>		
Balance as at 1 September	5,727	97
Transfer from Accumulated Funds	44,674	7,500
Transfer to Accumulated Funds	(45,861)	(1,870)
<b>Balance as at 31 August</b>	<b>4,540</b>	<b>5,727</b>
<b>Non-Resident Levy</b>		
Balance as at 1 September	9,205	5,912
Transfer from Accumulated Funds	3,111	3,293
Transfer to Accumulated Funds	(5,000)	-
<b>Balance at 31 August</b>	<b>7,316</b>	<b>9,205</b>
<b>Fisheries Project</b>		
Balance as at 1 September	16,236	15,886
Transfer from Accumulated Funds	-	350
Transfer to Accumulated Funds	-	-
<b>Balance at 31 August</b>	<b>16,236</b>	<b>16,236</b>
<b>Total Dedicated Reserves</b>	<b>28,092</b>	<b>31,168</b>

<b>Restricted Reserves</b>		
<b>Taranaki Hunting &amp; Habitat Scheme</b>		
Balance as at 1 September	368,168	373,183
Transfer From Accumulated Funds	-	350
Transfer to Accumulated Funds	(20,997)	(5,365)
<b>Balance at 31 August</b>	<b>347,171</b>	<b>368,168</b>
<b>Manganuioteao River Riparian Project</b>		
Balance as at 1 September	1,384	7,028
Transfer from Accumulated Funds	15,000	4,152
Transfer to Accumulated Funds	(11,490)	(9,796)
<b>Balance at 31 August</b>	<b>4,894</b>	<b>1,384</b>
<b>Total Restricted Reserves</b>	<b>352,065</b>	<b>369,552</b>
<b>Total Equity as at 31 August</b>	<b>538,602</b>	<b>510,780</b>

## Note 6: COMMITMENTS & CONTINGENCIES

### Commitments

C&M Legal, barristers & solicitors, were involved in one prosecution for Taranaki Fish & Game. The prosecution was finalised on 4 September 2020 with a final bill of costs for \$1,200. (Last year – nil)

### Contingencies

There are no contingencies as balance date. (Last year – nil)

## Note 7: OTHER

### Non-Cancellable Operating Lease Commitments

Operating leases means payments for the Taranaki Fish and Game Council premises in Whanganui and New Plymouth.

Total Operating Commitment (exclusive GST)	<u>2020</u>	<u>2019</u>
Less than one year	\$ 22,633	\$ 31,800
Between one and two years	\$ 20,800	\$ 31,800
Between three and five years	\$ 62,400	\$ 95,400
Beyond five years	<u>\$ 26,000</u>	<u>\$ 70,633</u>
	<u>\$ 131,833</u>	<u>\$ 229,633</u>

The Whanganui office lease was not renewed effective 31 October 2020, resolved by Council at the 8<sup>th</sup> August meeting.

**Note 8: RELATED-PARTY TRANSACTIONS**

Related-party disclosures have not been made for transactions with related parties that are within a normal supplier of client/recipient relationship on terms and conditions no more or less favourable than those that it is reasonable to expect the Council would have adopted in dealing with the party at arm's length in the same circumstances.

*Related-party transactions significant to the Council that require disclosure:*

Related Party	Description of the Transaction	2020	2019	2020	2019
		\$ Value	\$ Value	\$ Amount Outstanding	\$ Amount Outstanding
New Zealand Fish and Game Council	Grant received	224,259	197,630	-	-
Ruapehu Fish & Game Club	Annual grant paid	300	300	-	-

**Note 9: EVENTS AFTER BALANCE DATE**

There were no events that have occurred after the balance date that would have a material impact on the Performance Report.

**Note 10: COVID-19**

Covid-19 has had a financial impact on Taranaki Fish and Game Council. Licence revenue was reduced due to the lock down and the closure of the New Zealand borders. At the beginning of the lockdown there was uncertainty as to whether there would be a game season, however, positive lobbying from the NZFGC ensured that there was a Game season, all be it, delayed and shortened. This softened the financial impact of reduced income. The Taranaki Fish and Game Council applied for the Wage subsidy, as at the time it met the criteria and wanted to ensure all of our staff were fully employed, however, the Council opted to return the subsidy as the impact of Covid on our licence sales was not as detrimental as first predicated and the national Grant ensured our financial stability. The 2019/20 budget was scrutinised, and only essential work and spending was undertaken in order to reduce the impact of reduced licence income.

## Note 11: ALLOCATION OF OVERHEADS TO OUTPUT AREAS FOR 2020

In the Statement of Performance, overheads are allocated across the 8 Output areas based on the hours worked within those Outputs over the year. Below is the calculation for distributing the overheads across the output area.

### ACTUAL 2020

Output Area	Actual Direct	Actual Hours	Allocation of Overheads	Total Costs per Output
Species Management	30,113	845	100,657	130,770
Habitat Management	2,412	492	58,672	61,084
Angler & hunter participation	7,046	197	23,481	30,526
Public interface	5,345	393	46,842	52,187
Compliance	2,523	209	24,851	27,374
Licencing	8,202	34	3,993	12,195
Council	7,750	256	30,483	38,233
Planning & reporting	6,301	332	39,601	45,902
<b>Totals</b>	<b>69,691</b>	<b>2,757</b>	<b>328,580</b>	<b>398,271</b>

### Actual Overheads

Employee and contractor costs	241,231
Depreciation	19,276
Other Expenses	68,073
<b>Total Overheads to Allocate</b>	<b>328,580</b>

### UNAUDITED BUDGET 2020

Output Area	Budget Direct	Budget Hours	Allocation of Overheads	Total Costs per Output
Species Management	39,100	865	91,343	130,443
Habitat Management	29,000	900	95,039	124,039
Angler & hunter participation	10,300	290	30,624	40,924
Public interface	3,000	420	44,351	47,351
Compliance	2,000	282	29,779	31,779
Licencing	9,647	80	8,448	18,095
Council	10,500	280	29,568	40,068
Planning & reporting	6,300	295	31,152	37,452
<b>Totals</b>	<b>109,847</b>	<b>3,412</b>	<b>360,302</b>	<b>470,149</b>

### Budget Overheads

Employee and contractor costs	249,241
Depreciation	32,582
Other Expenses	78,479
<b>Total Overheads to Allocate</b>	<b>360,302</b>

**Statement of Performance  
For the Year Ended 31 August 2020**

**Introduction**

This section of the Annual Report sets out what was planned to be achieved in each of the projects undertaken, as stated in the Council's Annual Plan, and against this, reports what was actually achieved.

<b>Output Class    Species Management</b>		
<b>Objective</b>	<b>Planned Result</b>	<b>Actual Result</b>
Obtain accurate and pertinent information to guide and enable effective management decisions.	1. Obtain and report baseline information for the Retaruke and Stony Rivers to identify threats to and opportunities for the maintenance and enhancement of these fisheries.	Baseline information was collated for the Stony River (year 1 of 2); however flooding prevented a scheduled survey of the Retaruke River which will now be completed in 2020.
	2. Monitor and report information on the status of the region's trout fisheries sufficient to measure overall angler success (through a diary scheme), set effective regulations and inform management directions.	Anglers reported a reduction in average catch rate on the region's rivers (0.66 large trout per hour compared to 0.83 and 0.89 in the previous two years) however this is likely to have been affected by the covid-19 lockdown over the normally productive autumn months. As a result of an ongoing reduction in catch rate in the Waingongoro River, the Council reduced the daily bag limit to two trout consistent with much of the rest of the region. The average size of large (>300mm) brown and rainbow trout reported by anglers across the region was identical to last year, with brown trout averaging 476mm and 1.74kg, and rainbow trout averaging 475mm and 1.64kg. An electronic satisfaction survey sent out to a sample of current licence holders confirmed that Taranaki anglers were generally pretty satisfied (mean score 68 out of 100) with their fishing experience over the 2019/20 season despite the impact of the covid-19 lockdown later in the season.
Identify and implement timely and appropriate management actions to maximise user success and satisfaction while ensuring the sustainability of sports fish and gamebird	3. Implement an effective duck banding programme in the Whanganui area as the first step to obtain an estimate of the population size and level of hunting harvest which will guide future monitoring requirements and regulation setting.	Three duck banding sites were trialled in the Whanganui area this year with partial success (74 ducks banded). Options to refine this programme for 2021 were identified.

<p>populations across the region.</p>	<p>4. Complete Waimarino banding report to include implications and recommendations for future monitoring and regulation setting.</p> <p>5. Monitor and report information on the status of the region's mallard and grey duck, paradise shelduck, shoveler, swan and pukeko populations sufficient to assess harvest, identify and manage regulations and inform management directions.</p> <p>6. Recommend effective regulations that are timely, easily understood and which maximise licence holder opportunity while ensuring resource sustainability and public support.</p> <p>7. Support practical and effective predator control opportunities that assist game bird populations.</p>	<p>The final report on 3 years of banding in the Waimarino area was completed and indicates that the Waimarino duck population is healthy with high survival of adults from one year to the next. The report also confirms that hunter harvest is only a very minor source of duck mortality in this area.</p> <p>Trend counts for paradise shelduck indicate a strong population around the Taranaki ringplain (average count per pond of 312 vs long term average of 254 birds), however numbers remain at the low end around Whanganui and Waimarino areas. Black swan trend count data was also consistent with recent years. Staff participated in the 2020 National Shoveler Survey in early August, counting 301 shoveler which was 15% below the long-term average. However, mallard &amp; pukeko monitoring scheduled for early April 2020 was cancelled owing to the covid-19 lockdown. Waterfowl hunters over the amended 2020 game season expended their lowest total effort over the last 20 years, however their success rate of 0.73 mallard and grey ducks/ hour was the 2<sup>nd</sup> highest recorded. By contrast their success rate on paradise duck was slightly lower than the long-term average. However, it is not known how the delayed season may have affected these results. On the other hand, effort expended and success of pheasant hunters was consistent with the long-term average.</p> <p>The 2020 Game gazette recommendations were approved by Council at its 7 December 2019 meeting. However, as a consequence of the Covid-19 lockdown restricting hunting opportunities Council approved amended game season start date and length recommendations at an extraordinary meeting on the 14<sup>th</sup> April 2020. The 2020/21 Angling Gazette recommendations were consistent with the simplified format used in recent years and approved at Council's 13 June 2020 meeting.</p> <p>Information and advice was provided to gamebird hunters and landowners as opportunities arose.</p>
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<p>Supplement trout fishing opportunities with appropriate stocking that is valued, cost effective in terms of the return to the angler and which retains community support.</p> <p>Provide effective compliance to protect resource sustainability (including revenue base) and user experience to maintain licence holder satisfaction.</p>	<p>8. Implement an effective trout stocking programme which concentrates on creating and maintaining valued lake fisheries as reflected by angler diary results.</p> <p>9. Implement hatchery review decision such that the operation of the Hawera hatchery is effective, cost efficient and sustainable to meet the identified stocking objectives.</p> <p>10. Maintain a skilled honorary ranger team of at least 12 rangers consistent with requirements and objectives of the Compliance Policy and Strategy.</p> <p>11. Undertake safe and effective compliance coverage across the Taranaki Region, including at least 100 licence checks of anglers and also of hunters.</p> <p>12. Process detected offences in a fair and timely way consistent with national prosecution guidelines.</p>	<p>A total of 3,371 yearling and 500 2-year-old rainbow and brown trout were released into 5 lakes and 3 rivers in the region during the year (Appendix 1). In particular these releases sustained valued fisheries in Lake Mangamahoe and also the Stony River</p> <p>The review is waiting on completion of a National Stocking Policy being developed by National Council. The gradual reduction in ova received at the Hawera hatchery to the current 3,000 reflects an ongoing refinement to concentrate on sites where releases are effective and provide an adequate return to the angler.</p> <p>The Taranaki Region operated 10 honorary rangers and 2 warranted staff over the 2019/20 year. A CERT Situational Safety and Tactical Communications Training 1-day refresher was held, however a second training session was cancelled due to the covid-19 level 4 lockdown.</p> <p>Organised ranging was carried out during the 2019/20 fish season and the 2020 special paradise hunting season, however ranging during the latter part of the fish season and the early part of the 2020 game season was cancelled due to covid-19 response requirements. This required that honorary rangers be stood down over Alert Levels 2 to 4. Staff ranged on the originally scheduled opening day (2 May 2020) to monitor whether hunters were complying with the delay to the game season and again on opening day (23 May 2020). As a result of the disruptions, the number of anglers and hunters checked did not reach the target of 100 of each.</p> <p>Discovery of an illegal cull of moulting paradise shelduck in January 2020 resulted in the landowner being successfully prosecuted for shooting some of the birds. Two angling offences detected involved juveniles fishing without licences and they were successfully resolved by them purchasing licences.</p>
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<p>Proactively manage problem aggregations of gamebirds in the interests of both hunters and property owners and managers.</p>	<p>13. Manage problem aggregations of gamebirds through implementation of a special Paradise Shelduck season in Area C and proactively responding to and assisting landholders.</p>	<p>A successful 2020 special paradise hunting season was held in Area C. 109 hunters utilised the opportunity, their success rate and harvest about average with recent years. Staff also worked proactively with landowners to manage problem aggregations of birds, distributing gas guns and issuing 57 permits to disturb gamebirds under delegated authority.</p>
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Output Class		Habitat Protection and Management
Objective	Planned Result	Actual Result
<p>Protect / improve habitat for sports fish &amp; game as a fundamental and effective means to sustain the fish &amp; game resource in the interests of licence holders and with biodiversity benefits for the wider community.</p>	<p>1. Provide valued advice and support to licence holders, landowners and the wider community regarding the importance of and how to protect and enhance habitat and also undertake predator control to benefit both fish &amp; game and wider indigenous biodiversity resources.</p>	<p>During the year staff provided input into a national predator control training programme and provided advice to landowners around habitat protection and predator control as opportunities arose. Staff also worked with agencies and groups to progress three fish passage issues which will benefit a number of indigenous fish species as well as trout.</p>
	<p>2. Promote, encourage and support landowners to create, enhance and protect wetlands by providing sound technical advice and assistance to make successful applications to the GBHT and Hunting &amp; Habitat Funds.</p>	<p>Staff provided advice and acted as referees for 6 applications to the 2019 GBHT funding round. Five projects were allocated grants totalling \$17,500. A further \$16,362 was allocated to these projects from the Council's H&amp;H fund. Four of these projects have since been completed along with two wetlands from the 2018 applications. Two wetlands which previously received GBHT funding were visited in a 5-year review and both were in excellent condition and providing quality wetland habitat. A replacement encumbrance was also organised for the Jimmy Stewart Wetland to ensure ongoing protection of this wetland.</p>
<p>Work collaboratively and proactively with landowners, other groups and Iwi recognising the synergistic benefits and wider outcomes that can be achieved by this approach.</p>	<p>3. Canvass hunter interests in participating in predator control programme for Nukumarū wildlife area, and if sufficient interest implement and co-ordinate a volunteer programme to manage common predators across the reserve.</p>	<p>This opportunity was advertised widely but received only very limited interest and so was not pursued.</p>
	<p>4. Proactively take opportunities to make effective representation in statutory and other community processes to best achieve sports fish and game bird habitat protection and enhancement.</p>	<p>During 2019/20, the Council continued to be very actively involved in Resource Management Act planning and consent processes, particularly in Taranaki. Staff worked closely and constructively with landowners, applicants and developers, local and regional authorities to reach solutions which met their objectives while also protecting trout and wetland habitat and access, and without the need for formal hearing processes.</p>
	<p>5. Engage proactively and collaboratively with iwi / community groups to identify and protect /</p>	<p>The Manager attended Whangaehu Freshwater Improvement Fund Governance meetings as chair, this</p>

<p>Development of an effective Freshwater Plan that protects freshwater and wetland habitat which will minimise Council costs in consent process and free up resources for other management responses.</p>	<p>enhance shared resource values including taking an active and constructive role in Te Kōpuka nā Te awa Tupua, Whangaehu Freshwater Improvement Fund and contributing to water related matters through the Taranaki Maunga Settlement process.</p> <p>6. Provide technical and administrative support and assistance to joint Manganuioteao River Riparian Project to protect water quality in this catchment and the many values it supports.</p> <p>7. Engage in and actively advocate for provisions which protect and / or enhance sports fish &amp; game bird habitat in the Taranaki Freshwater Plan Review process.</p>	<p>group overseeing distribution of the fund for riparian fencing, provision of fish passage and also community projects to benefit the Whangaehu River. The manager was also actively involved in regular hui to develop Te Heke Ngahuru (strategy to address and advance the environmental, social, cultural and economic health of Te Awa Tupua). A Taranaki Maunga update was received from Office of Treaty Settlements.</p> <p>Identified works to protect water quality on the Orautoha Stream were co-ordinated with Horizons RC and successfully completed. An annual report was prepared and submitted to the Whanganui River Enhancement Trust along with an invoice for the agreed funding.</p> <p>Notification of the proposed Taranaki Natural Resources Plan has been delayed pending outcomes from the current Freshwater Reform process.</p>
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Output Class	Participation	
Objective	Planned Result	Actual Result
<p>Add value to licence holders by increasing their opportunity, success and satisfaction and so retain them in the sport.</p> <p>Encourage past and prospective hunters and anglers into the sport through initiatives which make it easy to have a go and / or provide support.</p>	<ol style="list-style-type: none"> <li>1. Maintain and improve the Taranaki pages on the Fish &amp; Game website so how to and where to go information is readily available, easily understood and up to date.</li> <li>2. Produce and distribute cardboard brochure advertising the information on the website and how to access this.</li> <li>3. Prepare new website information for fishing the Whanganui River, Introduction to duck hunting in the Taranaki Region (year 1 of 2) and review angling information for Taranaki Ringplain.</li> <li>4. Develop and refine facebook and Instagram pages to regularly inform licence holders using these forums.</li> <li>5. Complete 6 Reel Life and 2 Both Barrels supplements consistent with national R3 recommendations.</li> <li>6. Provide a quality 2-page regional supplement in each edition of Fish &amp; Game Magazine.</li> <li>7. Publication of valued Hunting and Fishing Newsletters sent to regional licence holders and hunting landowners. Hunting newsletter also distributed to all rural box holders in the region.</li> <li>8. Proactively provide timely and useful information to licence holders when requested.</li> </ol>	<p>Information on the Taranaki web pages was actively kept up to date providing a current and accurate resource for licence holders.</p> <p>Information cards informing clients on how to find fishing information on the Taranaki pages of F&amp;G website were developed. These were distributed to all licence agents and information centres and included on the Ruatiti Domain fishing information sign.</p> <p>A detailed website guide was prepared on where and how to hunt pheasants in the Taranaki region. Angling information for the Whanganui River was updated and expanded.</p> <p>No progress was made with this pending a National Council decision on whether this would be co-ordinated nationally</p> <p>Six articles were prepared for Reel Life ezine and 2 for Both Barrels for distribution to all Taranaki licence holders who subscribe. These articles were written to keep users up to date with the current hunting and fishing and highlight potential opportunities over the next little while.</p> <p>2-page supplements providing an overview of the current resource and highlighting opportunities for the coming season were prepared for the gamebird hunting and fishing special issues of Fish &amp; Game Magazine.</p> <p>A 12-page 2019/20 regional angling newsletter and an abridged 4-page 2020 hunting newsletter were prepared and posted to regional licence holders. The hunting newsletter was reduced in size and distribution due to funding uncertainties as a consequence of Covid-19.</p> <p>Staff actively provided information to licence holders regarding fishing and hunting opportunities in the region as requested. Information was also provided to gamebird hunters on the 2020 special season for</p>



	<p>9. Replace / erect 2 – 3 new signs which provide anglers with helpful on-site information re access and regulations consistent with identified priorities.</p> <p>10. Complete installation of angling platform on Lake Mangamahoe.</p> <p>11. Provide organised fishing opportunities in association with volunteer groups for kids and families based on trout releases into local waters including at Stratford and New Plymouth.</p> <p>12. Negotiate, publicise and issue access permits to publicly available hunting areas and actively seek and develop new opportunities.</p> <p>13. Proactively take opportunities to make effective representation in statutory and other community processes to maintain or enhance hunting or angling access and opportunity.</p> <p>14. Complete survey of the satisfaction and aspirations to Taranaki waterfowl hunters and include recommendations which inform future management directions and regulation setting.</p> <p>15. Assess satisfaction and success of anglers</p>	<p>paradise shelduck and the delayed 2020 game season. Information on Taranaki fishing access points was forwarded to the National Office for inclusion in the Campermate App.</p> <p>Two angler information signs prepared for Lake Mangamahoe, with one erected at the southern carpark. Erection of the other sign was awaiting completion of the angling platform. Two new gamebird hunting warning signs were also erected at Lake Wiritoa advising the public that hunting may be occurring.</p> <p>Installation of a second angling platform at Lake Mangamahoe was completed and has been well received by anglers. A Trustpower 'licence to occupy' in respect of the Lake Mangamahoe casting platforms was reviewed and signed.</p> <p>A kids' trout fishing event attended by 67 children was held at Lake Rotomanu in conjunction with the Inglewood Rod, Gun &amp; Recreation Club. Trout were also released into Lake Opunake and the release publicised. A further kids' trout fishing event attended by 102 children was held in the upper Patea River at Stratford in conjunction with the Stratford Fishing Club.</p> <p>There was liaison with Ernslaw One over hunter access to Harakeke Forest and implementation of a new permit and ballot system to ensure all hunters have an equal opportunity to utilise this opportunity. There was also liaison with Summit Forests regarding access to local Whanganui forests and a MOU signed. There was liaison with a landowner and the Inglewood, Rod, Gun &amp; Recreation Club regarding hunting at the Jimmy Stewart Wetland.</p> <p>Council made a submission on national Biodiversity Strategy in support of F&amp;G National Council submission</p> <p>The survey was completed in August 2019 and reported in the 2018/19 Performance Report</p> <p>A satisfaction survey was emailed to fish licence holders in April 2020. The survey found</p>
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	<p>using catch rates from a voluntary diary scheme and online satisfaction survey.</p> <p>16. Implement initial actions to influence hunter behaviour as identified in hunter behaviour strategy to maximise enjoyment and participation and also public support for gamebird hunting.</p> <p>17. Locate and publicise quality gamebird recipes especially for pukeko and paradise duck that enable hunters to make good use of these species (year 1 of 2).</p> <p>18. Fishing and hunting licences are readily available and easily purchased within the region.</p> <p>19. Provision of ready and valued support and assistance to licence agents such that they are kept up to date, resourced and operate as effective agents.</p>	<p>that Taranaki anglers value their local fisheries which are often close to home for ease of access, lack of competition, solitude and scenic and peaceful qualities as well as the fishing opportunities. Two thirds of anglers rated angling opportunities within the region as good or excellent.</p> <p>Angler diaries were distributed to 38 anglers for the start of the 2019/20 angling season, with results included in the 2019/20 Fishery Monitoring Report.</p> <p>A strategy for managing gamebird hunter behaviour was adopted by Council. This strategy identifies that many hunters model their behaviour of high-profile personalities and fundamental is getting these role models to promote key messages</p> <p>The need for a collection of quality recipes was discussed with the National Office.</p> <p>Fishing licences were readily available online and through local outlets</p> <p>All licence agents were visited twice during the year. Permits and support were provided to licence agents in Area C for the 2020 Paradise Special Season. Agents were kept up to date by email regarding progress with the amended game season start date and season length.</p>
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Output Class	Public Interface	
Objective	Planned Result	Actual Result
<p>Engender support for hunting and fishing and the activities of Fish &amp; Game by the general public, iwi and others who recognise that these activities contribute to a better environment and healthy lifestyle and in turn who support protecting these resources and the opportunity to participate.</p>	<ol style="list-style-type: none"> <li>1. Maintain a positive and constructive profile in the media which encourages prospective participants and fosters support and understanding among the general public.</li> <li>2. Liaise with Department of Conservation and Conservation Boards and proactively engage and work with Regional and District councils and community groups.</li> <li>3. Proactively engage and work with iwi within the region on matters of mutual interest, concern and benefit.</li> <li>4. Take opportunities to promote the protection of freshwater, wetland and upland game habitats and the wider benefits from this.</li> <li>5. Represent the interests of hunters and anglers and promote the validity of fishing and gamebird hunting including as a means of collecting natural organic foods and engaging in a physical healthy lifestyle.</li> </ol>	<p>Promotional press releases and advertising were provided to local newspapers for the beginning of the fishing and gamebird hunting seasons, the special paradise shelduck hunting season and kids' trout fishing events. These resulted in a number of positive articles, both in hard copy newspapers and on-line.</p> <p>There was liaison with the Department of Conservation as opportunity arose including regarding Gambusia eradication, the presence of rudd in Lake Ngangana (new incursion), the issue of permits for gamebird hunting in Conservation Areas and wetlands with Conservation Covenants, resource consents for the Opunake hydro scheme and the Hawera water supply, and a permit to rear and release pheasants. There was liaison with Horizons RC over Raetihi Hydro Dam and potential habitat improvement opportunities at Lake Kaitoke, and with TRC regarding sightings of red-slider turtles in Taranaki. Staff reviewed information on fish in the Makotoku Stream for an information sign being prepared by a community group.</p> <p>Taranaki Fish and Game Council worked closely with iwi groups as opportunities arose. This reflects that we have many shared concerns and also skills and knowledge to contribute, and collectively achieve strong environmental outcomes that will benefit both indigenous and introduced species and the wider community. Examples include working with the Te Korowai o Ngaruahine Trust, Te Runanga O Ngati Ruanui Trust, Te Kahui o Taranaki, Te Kotahitanga o Te Atiawa Trust and Te Kaahui o Rauru. Council also reviewed the 5-year Strategic Plan to better reflect Treaty of Waitangi responsibilities and how Council will meet these</p> <p>Freshwater fish information was provided for two community groups producing signs along the Makotoku and Mangawhero walkways. Staff attended a welcome event for the new Wild for Taranaki CEO and gave 4 group presentations at a St. Josephs Waitara Enviroschool wetland day. There was liaison with the Oakura Green School regarding a wetland project.</p> <p>Liaised with Wiritoa residents and Whanganui District Council and advocated for hunting access in response to concerns over duck hunting on this lake</p>



Output Class	Council	
Objective	Planned Result	Actual Result
<p>Sound and affective governance which facilitates a co-operative and supportive relationship between Council, staff and licence holders that enables effective management of resources in the best interests of the licence holder and the fish &amp; game resource</p>	<ol style="list-style-type: none"> <li>1. Not less than six meetings of Council are held and meetings are conducted consistent with provisions of the Standing Orders.</li> <li>2. The 5-Year Strategic Plan is reviewed by Council by March 2020.</li> <li>3. Formulation and adoption of an annual Operational Plan and Budget for 2020/21 consistent with the 5-Year Strategic Plan.</li> <li>4. Presentation by Council of its audited annual report for 2018/19 not later than 31 December 2019.</li> <li>5. Effective regional policies are developed, adopted and reviewed as required and are consistent with any National Policy requirements.</li> <li>6. Progress reporting of licence sales, work progress and financial position is timely and accurate and operational management and oversight.</li> <li>7. Effective administration such that the Council is within annual budget (<math>\pm</math> 5%), operates consistent with best practice and at least 90% of its annual plan is completed.</li> </ol>	<p>Seven Council meetings were held during the year, including one extraordinary meeting (Appendix 3). During Covid-19 Level 4, Council held two meetings via zoom.</p> <p>The plan was reviewed by Council at its 22 February 2020 meeting. The plan was later revisited and further amended to better address Treaty of Waitangi obligations at Council's 8 August 2020 meeting.</p> <p>The draft plan and budget were received at the Council's 28 March 2020 meeting. A revised budget as a consequence of forecast budget shortfall due to Covid-19 impacts was then prepared for the Council's 13 June 2020 meeting. The draft Plan was further edited to address implementation of objectives regarding working with iwi and also to make to consistent with new Service Performance Reporting Standards and was approved at Council's 8 August 2020 meeting.</p> <p>Council's audited Annual Report for 2018/19 was adopted and presented at a public annual general meeting in Raetihi on 7 December 2019. A PDF version was e-mailed to Parliament on 13 December 2019.</p> <p>A risk register (and risk management matrix) was developed and became a regular agenda item. New Equal Employment Opportunities and Bullying and Harassment Policies were adopted at Council's 3 October 2020 meeting.</p> <p>A progress report on licence sales was included as an item in each Council meeting agenda. The 2018/19 year-end financial variance report was reviewed, and explanations provided, where necessary. An agenda item on the covid-19 wage subsidy was prepared - Council resolved to refund the subsidy received in April 2020 on the basis that the decline in revenue was not as large as first forecast.</p> <p>Budget vs expenditure was closely monitored, and the Council ceased all non-essential expenditure from March 2020 to year end in light of covid-19 implications on revenue. However, a major rebuild of hatchery trailer was required to pass a WOF, which was unplanned expenditure. Council resolved at its 8 August 2020 meeting to relinquish its lease on the Whanganui office from 1<sup>st</sup> November 2020.</p>

<p>Development of new Taranaki Sports Fish &amp; Game Management Plan which accurately reflects the aspirations of anglers and hunters and provides effective and valued high level direction and guidance for management activities and to other statutory plans.</p>	<p>8. Effective staff management including performance reviews completed and new objectives agreed for staff, and regular staff meetings such that staff are aware of what is generally occurring and have ready opportunity for input into decision and management direction.</p> <p>9. Implementation of process to comprehensively review the Taranaki Sports Fish &amp; Game Management Plan 2011. The review to include opportunity for submissions by anglers and hunters and also consultation with other parties, iwi and agencies to ensure the plan is comprehensive, appropriate and of value.</p>	<p>Staff performance reviews were completed in December 2019 and new objectives agreed for the 2019/20 year. Regular catch ups to discuss what was happening were held throughout the year alongside programmed H&amp;S meetings.</p> <p>Limited progress was made with this pending outcomes of the F&amp;G review underway and any implications of these.</p>
<p>Operate consistent with National Policy and make valued contributions to the management of the resource and F&amp;G nationally in the interests of all licence holders.</p>	<p>10. Effective communication and liaison with NZ Fish and Game Council and other F&amp;G regions including valued input and comment on F&amp;G issues and attendances at F&amp;G Manager's meetings.</p> <p>11. Work with National Office by providing valued advice, assistance and feedback on national issues and processes as requested.</p>	<p>Council's views on the government's proposed firearms legislation changes were provided to the National Council along with Council's position on licence provider options and licence contract detail. Four legal fund applications were commented on and a GBHT nomination was made on behalf of Council. The Manager attended the February 2020 Managers Meeting and scheduled zoom meetings, along with weekly Teams meetings with National Council staff and regional managers through lockdown.</p> <p>The Manager took frequent opportunities to provide regular input to National Office on a range of national issues</p>
<p>Make best use of new systems, processes and technology to maximise administrative efficiencies and minimise costs so resources are available for use elsewhere.</p>	<p>12. Refine financial administration, reporting and analysis working with NZF&amp;G Finance.</p> <p>13. All processes and activities are undertaken consistent with Council Health &amp; Safety Policy and Manual.</p>	<p>The Manager made a submission to the Finance Review Subcommittee and implemented new audit reporting requirements for the 2020/21 Annual Plan. The Manager also took part in two meetings of the National Council Standing Finance Committee as the managers' representative.</p> <p>A Health &amp; Safety report is included as an item in each Council agenda identifying any new issues and progress with addressing existing issues. An annual self-audit of processes was completed on 16 July 2020 which identified that the policy and manual was being implemented as required.</p>

<p>Demonstrate a commitment to Health &amp; Safety and ensuring the welfare of staff and others through effective policy, systems, resourcing and oversight.</p>	<p>14. Staff are actively involved in implementing HSAW policy and ensuring a safe workplace, including by undertaking two monthly staff meetings where HSAW is a specific agenda item.</p> <p>15. Compliance with HSAW requirements and policy including scheduled reviews and audits along with any issues identified of near misses routinely reported to each meeting of Council.</p>	<p>A HSAW staff meeting was held prior to each 2-monthly Council meeting. A Hazard Control Plan was developed for erection of Mangamahoe Fishing Platform. Covid-19 response measures were identified, documented and implemented.</p> <p>A report on HSAW is included as an item in each Council agenda. Over the year 2 near misses were reported and addressed</p>
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**Appendix 1**                      **Taranaki Fish and Game Council**  
**Trout Liberations, 2019/2020**

Releases of fingerling or yearling brown and rainbow trout into Taranaki Region rivers and lakes during the 2019/2020 financial year. All fish raised at the Hawera hatchery were produced from Lake Tarawera-strain ova received from the Eastern Fish and Game Region

Total number

<b>Water</b>	<b>Number Released</b>
Lake Ratapiko	250
Lake Mangamahoe	350
Lake Rotomanu	240
Lake Namunamu	250
Stony River	200
Patea River (upper)	300
Patea River (lower - on behalf of Trustpower Ltd as per operating consent condition)	1,699*
Tawhiti Stream	82
<b>Total Released</b>	<b>3,371</b>

\* = includes 1,000 brown trout

Releases of 2-year old hatchery rainbows in the Taranaki Region during the 2019/2020 financial year:

<b>Water</b>	<b>Date</b>	<b>Hatchery Origin</b>	<b>Number Released</b>
Lake Rotomanu	18.10.19	F&G Ngongataha	250
Opunake Lake	18.10.19	F&G Ngongataha	250
		<b>Total Released</b>	<b>500</b>

\*

Appendix 2

Licence Sales

<b>FISHING LICENCES</b>	<b>10/11</b>	<b>11/12</b>	<b>12/13</b>	<b>13/14</b>	<b>14/15</b>	<b>15/16</b>	<b>16/17</b>	<b>17/18</b>	<b>18/19</b>	<b>19/20</b>
Family	114	125	137	145	144	129	134	125	127	108
Adult Season	546	537	597	573	556	472	437	477	390	424
Junior Season	75	55	73	57	72	56	49	75	66	69
Non-Resident Adult					22	49	58	61	73	48
Non-Resident Junior								1	3	2
Non-Resident Child										4
Loyal Senior						46	44	55	66	63
Local Area						28	22	25	37	32
Winter Adult	48	54	40	61	54	26	13	27	50	33
Winter Junior	12	12	8	5	7					
Long Break						6	5	4	8	4
Short Break						64	57	51	49	56
Adult Day	242	259	324	326	312	277	269	170	220	178
Non-Resident Adult Day								110	78	72
Junior Day	32	17	27	15	27	38	23	28	25	13
Non-Resident Junior						4	1	2	4	1
Non-Resident Child Day										1
LEQ Total	789	797	880.5	873	877	870	810	866	831	791
<b>Actual Total</b>	<b>1,069</b>	<b>1,059</b>	<b>1,206</b>	<b>1,182</b>	<b>1,194</b>	<b>1,195</b>	<b>1,112</b>	<b>1,212</b>	<b>1,199</b>	<b>1,108</b>

<b>HUNTING LICENCES</b>	<b>10/11</b>	<b>11/12</b>	<b>12/13</b>	<b>13/14</b>	<b>14/15</b>	<b>15/16</b>	<b>16/17</b>	<b>17/18</b>	<b>18/19</b>	<b>19/20</b>
Adult	1154	1162	1110	1106	1128	1099	1,104	1,113	1,034	970
Junior	119	125	120	109	108	100	79	93	85	81
Child	49	41	33	53	41	47	53	28	28	42
Adult Day	27	26	38	38	41	44	44	50	45	28
Junior Day	2	2	4	5		1	3	1		1
LEQ Total	1,186	1,195	1,145	1,136	1,158	1,132	1,129	1,141	1,192	992
<b>Actual Total</b>	<b>1,351</b>	<b>1,356</b>	<b>1,305</b>	<b>1,311</b>	<b>1,318</b>	<b>1,291</b>	<b>1,283</b>	<b>1,285</b>	<b>1,062</b>	<b>1,122</b>



**Appendix 3**

**Attendance at Council Meetings 2019/2020**

Taranaki Fish and Game Council meetings were held as follows.

<b>Date</b>	<b>Place</b>	<b>Councillors Present</b>
12 October 2019	Stratford	10
7 December 2019	Raetihi	11
22 February 2020	Raetihi	10
28 March 2020	Zoom	9
14 April 2020 (extraordinary meeting)	Zoom	11
13 June 2020	Hawera	9
8 August 2020	Waitara	10

During Covid-19 Level 4, Council held two meetings via zoom. One extraordinary meeting was held on 14<sup>th</sup> April 2020 to confirm amendments to the 2020 Gamebird Hunting season dates.

Councillors attended meetings as follows

<b>Councillor</b>	<b>Number of Meetings Attended.</b>
P Blewman	3
A Flynn	6
G Karalus	7
R Sargeson	6
C Donald	6
C McEwen	7
D Potroz	6
C Bright	6
S Hugo	6
C Potroz	7
J Nancarrow	5
D Gordon	5

**INDEPENDENT AUDITOR'S REPORT**

**TO THE READERS OF TARANAKI FISH AND GAME COUNCIL'S FINANCIAL STATEMENTS AND STATEMENT OF PERFORMANCE FOR THE YEAR ENDED 31 AUGUST 2020**

The Auditor-General is the auditor of Taranaki Fish and Game Council (the Fish and Game Council). The Auditor-General has appointed me, Vivien Cotton, using the staff and resources of Cotton Kelly Smit Limited (CKS Audit), to carry out the audit of the financial statements and statement of performance of the Fish and Game Council on his behalf.

**Opinion on the financial statements and the statement of performance**

We have audited:

- the financial statements of the Fish and Game Council on pages 6 to 19, that comprise the statement of financial position as at 31 August 2020, the statement of financial performance, and statement of cash flows for the year ended on that date and the notes to the financial statements that include accounting policies and other explanatory information; and
- the statement of performance of the Fish and Game Council on pages 20 to 35.

In our opinion:

- the financial statements of the Fish and Game Council: on pages 6 to 19:
  - present fairly, in all material respects:
    - its financial position as at 31 August 2020; and
    - its financial performance and cash flows for the year then ended; and
  - comply with generally accepted accounting practice in New Zealand in accordance with the Public Benefit Entity Simple Format Reporting – Accrual (Public Sector) framework; and
- the statement of performance of the Fish and Game Council on pages 20 to 35:
  - presents fairly, in all material respects, the Fish and Game Council's performance for the year ended 31 August 2020, including for each class of reportable outputs:
    - its standards of performance achieved as compared with the forecasts included in the annual operational plan for the financial year; and
    - its actual revenue and expenses as compared with the forecasts included in the annual operational plan for the financial year; and
  - complies with generally accepted accounting practice in New Zealand.

Our audit was completed on 1 December 2020. This is the date at which our opinion is expressed.

The basis for our opinion is explained below. In addition, we outline the responsibilities of the Council and our responsibilities relating to the financial statements and the statement of performance, we comment on other information, and we explain our independence.

**Emphasis of Matter – COVID-19**

Without modifying our opinion, we draw attention to the disclosures about the impact of Covid-19 on the Council as set out in note 10 on page 18 of the financial statements.

**Basis for our opinion**

We carried out our audit in accordance with the Auditor-General's Auditing Standards, which incorporate the Professional and Ethical Standards and the International Standards on Auditing (New Zealand) issued by the New Zealand Auditing and Assurance Standards Board. Our responsibilities under those standards are further described in the Responsibilities of the auditor section of our report.

We have fulfilled our responsibilities in accordance with the Auditor-General's Auditing Standards.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Responsibilities of the Council for the financial statements and the statement of performance**

The Council is responsible on behalf of the Fish and Game Council for preparing financial statements and a statement of performance that are fairly presented and comply with generally accepted accounting practice in New Zealand.

The Council is responsible for such internal control as it determines is necessary to enable it to prepare financial statements and a statement of performance that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements and the statement of performance, the Council is responsible on behalf of the Fish and Game Council for assessing the Fish and Game Council's ability to continue as a going concern. The Council is also responsible for disclosing, as applicable, matters related to going concern and using the going concern basis of accounting, unless there is an intention to merge or to terminate the activities of the Fish and Game Council, or there is no realistic alternative but to do so.

The Council's responsibilities arise from the Public Finance Act 1989, the Crown Entities Act 2004, and the Conservation Act 1987.

**Responsibilities of the auditor for the audit of the financial statements and the statement of performance**

Our objectives are to obtain reasonable assurance about whether the financial statements and the statement of performance, as a whole, are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit carried out in accordance with the Auditor-General's Auditing Standards will always detect a material misstatement when it exists. Misstatements are differences or omissions of amounts or disclosures, and can arise from fraud or error. Misstatements are considered material if, individually or in the aggregate, they could reasonably be expected to influence the decisions of readers taken on the basis of these financial statements and the statement of performance.

For the budget information reported in the financial statements and the statement of performance, our procedures were limited to checking that the information agreed to the Fish and Game Council's annual operational plan.

We did not evaluate the security and controls over the electronic publication of the financial statements and the statement of performance.

As part of an audit in accordance with the Auditor-General's Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. Also:

- We identify and assess the risks of material misstatement of the financial statements and the statement of performance, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.



- We obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Fish and Game Council's internal control.
- We evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Council.
- We evaluate the appropriateness of the reported performance information within the Fish and Game Council's framework for reporting performance.
- We conclude on the appropriateness of the use of the going concern basis of accounting by the Council and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Fish and Game Council's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements and the statement of performance or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Fishing and Game Council to cease to continue as a going concern.
- We evaluate the overall presentation, structure and content of the financial statements and the statement of performance, including the disclosures, and whether the financial statements and the statement of performance represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the Council regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Our responsibilities arise from the Public Audit Act 2001.

## Other Information

The Council is responsible for the other information. The other information comprises the information included on pages 1 to 5, but does not include the financial statements and the statement of performance, and our auditor's report thereon.

Our opinion on the financial statements and the statement of performance does not cover the other information and we do not express any form of audit opinion or assurance conclusion thereon.

In connection with our audit of the financial statements and the statement of performance, our responsibility is to read the other information. In doing so, we consider whether the other information is materially inconsistent with the financial statements and the statement of performance or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on our work, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

## Independence

We are independent of the Fish and Game Council in accordance with the independence requirements of the Auditor-General's Auditing Standards, which incorporate the independence requirements of the Professional and Ethical Standard 1: *International Code of Ethics for Assurance Practitioners* issued by the New Zealand Auditing and Assurance Standards Board.

Other than the audit, we have no relationship with, or interests in, the Fish and Game Council.



Vivien Cotton  
CKS Audit  
On behalf of the Auditor-General  
Palmerston North, New Zealand